‘Winter has come’
Assessing the impact of pensions tax on workforce and service delivery in a large department
Page 12
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The Stidion, Birmingham

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Guest editorial
‘Winter has come’
Assessing the impact of pensions tax on workforce and service delivery in a large department
Page 12

‘Bath tea trolley’ training (Part I)
A novel method of providing multidisciplinary team training in the workplace
Page 28

Exam preparation: myths and tips
Helping trainees plan a successful journey as they prepare for the exam
Page 38

The President’s View
The College launches its Medical Workforce Census 2020 and welcomes your input
Page 4

The milk of human kindness
The importance of supporting each other in the workplace
Page 24

News in brief
Preparing for the exam
Page 28

Guest Editorial
2020
Page 12

Faculty of Pain Medicine (FPM)
14

Faculty of Intensive Care Medicine (FICM)
15

SAS and Specialty Doctors
16

Revalidation for anaesthetists
18

Patient perspective
20

Reducing drug errors in total intravenous anaesthesia
22

Perioperative cardiopulmonary exercise testing in the South West
26

‘Yes, your honour…’
30

Greener Anaesthesia and Sustainability Project
32

A call to arms
34

How standards are changing the future of care
36

In praise of obstetric anaesthetists
40

Perioperative Journal Watch
43

Integrate... and get the best of both worlds!
44

The Quality Improvement Compendium – coming soon!
46

Adjusting to life in the UK: a first-person experience
48

Supervision of safe clinical care
50

New website: New look: Better service
52

An insider’s view: being a CPD Assessor
54

As we were...
56

New to the College
58

Notices
60

Letters to the editor
63

Advertisements
64

College Events
68

From the editor
Welcome to the January Bulletin.

Editing the Bulletin is an honour and a pleasure, but sometimes the long lead-in time between submission and publication can be frustrating, and never more so than in relation to our lead article, by Dr du Plessis and Professor Pandit, on the impact of the pensions crisis arising from the legislation on the tapered annual allowance. As I write this comment at the tail-end of November, I really have no idea what the pensions picture will be when you, gentle reader, eagerly open this issue. Will trusts have taken up the added tax burden? Will variable contributions from PAYE have mitigated the risk? Will a Conservative Government have kept their promise to compensate doctors on retirement for huge tax bills incurred when taking on extra sessions? Will we have a Conservative Government? Will we have a Government? As the writers point out, Jaideep Pandit accurately predicted all this way back in 2016, and I only wish I had access to his crystal ball.

We could all do with a little more love, frankly, and so I must commend Oliver Boney’s article. An ST7 from London, Oliver urges us to undertake ‘small acts of kindness’ to our colleagues and our patients and points out that simply being nice is one of the best ways to improve morale and reduce stress and burnout. It is a message that is worth emphasising. I often end a talk on litigation with the anecdotal observation that, all else out that simply being nice is one of the best ways to improve morale and reduce stress and burnout. It is a message that is worth emphasising. I often end a talk on litigation with the anecdotal observation that, all else being equal, nice doctors are less likely to run into medicolegal problems than nasty doctors. More recently, and less cynically perhaps, I have discovered that one of the great secrets to a happy work environment is being equal, nice doctors are less likely to run into medicolegal problems than nasty doctors. More recently, and less cynically perhaps, I have discovered that one of the great secrets to a happy work environment is simple – Malteser tiffin. Found on the BBC Good Food website (bit.ly/2Otb2ys), it takes 20 minutes to make, and less cynically perhaps, I have discovered that one of the great secrets to a happy work environment is simple – Malteser tiffin. Found on the BBC Good Food website (bit.ly/2Otb2ys), it takes 20 minutes to make, even for a total cooking duffer like me. Refrigerate overnight, cut up into small squares and deposit in coffee room with a little note. The effect, especially on a busy maternity unit, is not unlike one of those shark feeding frenzies you see on wildlife programmes, and suddenly everyone loves you. A word of warning: DO NOT, under any circumstances, look at the site which comes up when you google ‘Malteser tiffin calories’. It contains 1200 calories. The effect, especially on a busy maternity unit, is not unlike one of those shark feeding frenzies you see on wildlife programmes, and suddenly everyone loves you. A word of warning: DO NOT, under any circumstances, look at the site which comes up when you google ‘Malteser tiffin calories’. It contains 1200 calories.

‘Keeping midwives happy’ is not one of the non-technical skills that Professor William Harrop-Griffiths considers in his latest Soapbox article on obstetric anaesthetists, but it probably should be. Members of the OAA should watch their blood pressures while taking a pinch of salt (mutually exclusive?) when reading his firmly tongue-in-cheek article. I’m hoping that he’ll have a crack at the difficult airway brigade next, so watch this space.

Finally, in this issue, we say goodbye to two long-standing members of the Lay Committee, Elspeth Evans and Stuart Burgess. They have been advising the College for six years, and their wisdom, good sense and humour will be greatly missed. The Lay Committee work hard for the membership and our patients, often behind the scenes, and members are encouraged to find out more about their role by visiting their page on the website (www.rcoa.ac.uk/lay-committee).

Happy 2020 to all our readers!
Looking to the future, the College will keep workforce as a key priority. We will continue to be a strong voice in supporting our fellows and members in their positions to not only help deliver the best healthcare system possible, but to look at how we can make the NHS a better place to work.

In recent years workforce has been placed at the front and centre of the NHS agenda and at the College. A shortage of staff, an ageing population and changes to pension taxation, have all contributed to the challenging times we work in and we have also had to adapt to workforce issues within the political landscape. However during these difficult times, we have seen positive news such as the announcement of the GMC as the named regulator for Anaesthesia Associates (AAs). Properly regulated, AAs under appropriate supervision, will become important members of perioperative care teams across the NHS. We also welcomed the news of the Government’s approval of the Migration Advisory Committees recommendation for all medical practitioners to be added to the National Shortage Occupation list. In addition, the College has previously called for significant investment into training so that the UK can become ‘self-sufficient’ in training doctors by 2025. However, growing a domestic workforce requires time to develop and therefore in the interim, it is essential that the NHS is able to recruit talent from abroad to fill gaps and maintain adequate staffing levels for the safety of both the workforce and patients.

The College continues to ensure its voice is heard through the presentation of accurate facts and figures to help recommend genuine and realistic actions on workforce and recruitment to national health bodies and high-level organisations. To do this an evidence base approach is important, and this month the College is pleased to have launched its Medical Workforce Census 2020. Our robust data and information enables us to actively engage with Health Education England and national health bodies in England and the devolved nations on workforce discussions, and respond to a wide range of consultations. To date this has included the College’s response to the NHS Interim People Plan (bit.ly/2QT3V94), in which the College welcomed the themes and ambitions set out in the plan. It is encouraging to see a focus on cultural changes within the NHS, and a commitment to engage with doctors and other front-line healthcare workers in order to become a more compassionate and fair employer. At the time of writing, the Final NHS People Plan is expected to be published this month and we look forward to responding.

By continuing the conversation and the need for an evidence base approach, we have consulted on the development of a College workforce strategy by asking our fellows and members what they think should be the priorities of the strategy aligned to the key themes identified in the NHS Interim People Plan.
The Census 2020 is no different, if anything it is more important than ever to complete data and we need your help with this.

Plan. We thank you for your responses, which helped shape an additional document to NHS improvement around the People Plan, which presents the views from the frontline and we look forward to presenting the workforce strategy this year.

The College has been collating data over the years which has been submitted to the delivery of the Medical Workforce Census Report 2015 and the Workforce Data Packs 2016 and 2018 (www.rcoa.ac.uk/workforce). To this day the information is comprehensive and is used alongside the data packs to help inform policy makers and national bodies about the pressures facing anaesthesia as well as our position on the state of anaesthesia UK wide.

A survey completed by the National Clinical Director network in 2018, reported complete data from 86% of trusts in the UK. They were asked about consultant and SAS doctor gaps and difficulties recruiting. The survey showed that there was a total of 411 unfilled consultant posts and 165 unfilled SAS posts across anaesthetic departments in the UK found that:

1. Overall, 75% of anaesthetic departments across the UK have at least one unfilled consultant post.

2. Around half (48%) of departments have advertised a consultant post that they have been unable to fill.

3. The most common reasons for anaesthetic departments reporting that they could not fill consultant posts were a lack of applicants (34%) and a lack of qualified applicants (35%).

4. There is a consultant anaesthetist gap of 7% in England.

5. There is an SAS anaesthetist gap of 19.8% in England.

6. The percentage of consultant anaesthetists employed as locums is 4.5% in England.

The Census 2015 achieved a 100% response rate, which is a significant testament to the willingness and professionalism of the anaesthetic community, and recognition of the importance attached to this aspect of college activity. The Census 2020 is no different, if anything it is more important than ever to collect complete data and we need your help with this. Please encourage your department to complete the census and raise awareness of this important task.

A common theme from responses to the consultation on the development of a College workforce strategy was the appetite for credible data and intelligence through our surveys. The College recognises that without robust data we have no credible voice to argue our workforce position. This month the College’s Medical Workforce Census 2020 was sent to our National Clinical Directors Network and College tutors to complete. We are making a call for action for all to get involved and engage in supporting your clinical directors and College tutors in providing the data requested. This data is essential in maintaining the evolving gap in order to make official bodies aware of the anaesthetic workforce crisis, and to ensure our workforce position is based on robust information.

Where are the gaps in staffing of anaesthetic services?

Data collected in 2018 from clinical directors across 86% of anaesthetic departments in the UK found that:

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The overall picture from these data suggests that the anaesthetic workforce is under-producing new anaesthetists to meet the increasing demand, which is leading to an increasing workforce shortfall.

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Whilst the content of our academic journals, British Journal of Anaesthesia (BJA) and BJA Education is second to none, the College has had a growing number of requests from fellows and members who would like to opt out of receiving the printed copies. Whether it’s for ease of reading, personal preference, or for environmental reasons, opting out of print copies is easy to set up. Simply email membership@rcoa.ac.uk with your name and College reference number and your request. You will still retain full access to the journals online, and Bulletin will continue to be posted to you.

The College is committed to embedding sustainability in everything we do. Through the work of our President’s Environmental Advisor, Dr Tom Pierce, the College aligns itself with relevant national and international initiatives related to anaesthesia and the wider NHS, aimed at mitigating further global temperature rise and climate change. This includes being a founder member of the UK Health Alliance on Climate Change, working jointly with the Association of Anaesthetists, and there is also a College Council lead for sustainability, Dr Lucy Williams. Two articles exploring the environment and anaesthesia can be found on pages 32 and 34 of this issue.

More information on environment and sustainability, including our Sustainability Strategy 2019–2022, can be found on the College website at: www.rcoa.ac.uk/environment-sustainability

GOING GREENER
How to opt out of your printed BJA and BJA Education journals

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BOOK NOW!

Introducing new Anaesthetic updates

Every year the College runs four Updates in Anaesthesia, Critical Care and Pain Management events and six CPD Study Days. The main noticeable difference for these events is the length, but essentially they are both run to provide an opportunity to connect with specialty experts and peers, and bring back ideas that will improve your own practice.

Due to their similar structure and function, we have decided to re-brand these popular events and combine them into a series called Anaesthetic updates. This series launches this month and varies in length from a one to three-day programme. Book your place now at one of our Anaesthetic updates:

- 31 January 2020 Nottingham
- 25–27 February 2020 London
- 17–18 March 2020 London

www.rcoa.ac.uk/events

A Manifesto for a 21st century National Health Service

In our 2019 General Election manifesto, the College called on the next Government to address the critical issues preventing the delivery of a 21st century national health service: focusing on staff wellbeing and integrated care is what’s needed to create a sustainable NHS, not a total restructure.

With the General Election now over, and a new Government in place, we will continue to:

- take a whole-person approach
- care for the people who care for us
- ensure a future doctor and nursing ‘pipeline’
- safeguard a sustainable NHS
- remove the culture of blame to maintain patient safety
- deliver 21st century care
- integrate health and care
- take a population health approach
- support multi-disciplinary working.

Read our full manifesto here: bit.ly/RCoAManifesto19

Three new websites... with much more to come

rcoa.ac.uk | fpm.ac.uk | cpoc.org.uk

More details on page 52
NEWS IN BRIEF

News and information from around the College

SNAP3 Commissioning Brief released

The Health Services Research Centre (HSRC) has released the commissioning brief for a Chief Investigator for the third Sprint National Anaesthesia Project (SNAP3), based on frailty and delirium.

Our thanks to all who proposed topics for SNAP3. The selection panel, which included representatives of the RCoA Council, the HSRC Board, RAFT, the two previous SNAP trainee leads and a layperson, felt that frailty and delirium presented opportunities for large scale SNAP-style research within a single project.

The successful candidate will be selected based on their credibility to lead SNAP3, clarity of their ideas for the research questions and methods, ability to work in a high-pressure environment and their ability to work with and supervise the trainee lead.

The post is supported by 1PA salary backfill. Deadline for applications is 5.00pm on Friday 7 February 2020.

Visit the HSRC website for more details: bit.ly/SNAP3Brief

Norfolk and Norwich University Hospital anaesthetists rewarded for high quality patient care

Anaesthetists at Norfolk and Norwich University Hospital (NNUH) have been recognised for providing the highest quality care to their patients. The prestigious Anaesthesia Clinical Services Accreditation (ACSA) from the College was presented at a ceremony on 15 November.

ACSA is the College’s peer-reviewed scheme that promotes quality improvement and the highest standards of anaesthetic service. To receive accreditation, departments are expected to demonstrate high standards in areas such as patient experience, patient safety and clinical leadership.

During the accreditation process NNUH have demonstrated a strong commitment to delivering high quality anaesthetic care, a clear focus on patient safety and a desire to continue to develop the services they provide. The anaesthetic department has shown excellence in a number of areas but in particular with their approach to innovation in the delivery of patient centred care.

Patient Safety in Perioperative Practice

There is still time to join this one-day meeting to discuss patient safety, including the barriers to delivering safe perioperative care, and strategies on how to overcome them. It will be held at the College on 13 February 2020.

Our aims are to build upon knowledge and practice to make systems, processes and organisations safer. Through an understanding of the science of patient safety, different perspectives and approaches, coupled with collaboration, education and quality improvement programmes we hope to inspire delegates to make safety the golden thread of patient care.

Book your place today and earn 5 CPD points: bit.ly/PatSaFeb20

Visit the POMCTN website to apply: bit.ly/2KMHDwp
Guest Editorial

‘WINTER HAS COME’
Assessing the impact of pensions tax on workforce and service delivery in a large department

In April 2016, the government introduced the ‘tapered annual allowance’, a final part of a sequence of changes to taxes on public sector pension schemes. In August of the same year, an article in the journal Anaesthesia predicted certain consequences of these pension changes.1

The article predicted firstly that senior doctors would face tax bills of tens of thousands of pounds, and secondly that mitigating this risk would result in a reduction of approximately 20–30% in the NHS workforce, as these doctors reduced their NHS sessions.

Three years later, media articles have highlighted the rise in waiting lists as doctors have, as predicted, dropped NHS sessions. Personal stories tell of doctors facing thousands of pounds of extra tax simply for undertaking an extra list to try and help their trust meet waiting targets. Trusts are reporting cancellations of lists and difficulty in staffing A&E shifts.

We surveyed our department (more than 120 consultants) to identify how any impact of the pensions tax changes might be affecting behaviour.

Results

There were 99 respondents. The largest single age group was of those aged 51–60, the group most likely to have been affected by any changes to pension tax. Although 97% of respondents were aware of the tax, the single largest source of knowledge was that of conversation with colleagues (Figure 1) rather than resources like the 2016 paper. Of 99 respondents, 33 (33%) stated that they had received a tax demand, of whom 28 were prepared to indicate its size. The median [interquartile range] size of bill was £10,000 (£5,000–£20,000 [£5,000–£55,000]), making a total of £360,000, all of which had been paid.

Three respondents declared an anticipated lifetime allowance charge of £20,000, £70,000 and £550,000, making a total of £240,000. In addition to the 33 who had already received a tax demand, 30 respondents declared that they were expecting a charge but were awaiting details. Thus, 63 out of 99 (63%) senior doctors in one department found themselves in the ‘pension tax trap’. Most worrying for clinical services was that 75 out of 99 (75%) respondents had reduced their workload. Figure 2 shows that the majority were reducing extra NHS lists, reducing regular sessions in their job plan, or taking early retirement (this last one being a particular concern given the age demography). Other mitigations included reducing managerial and teaching commitments and not applying for clinical excellence awards. A minority were also reducing their private-practice income (which may have been a strategy coupled with other measures, since this question allowed multiple answers).

Conclusions

We believe these results to be representative, coming as they do from one of the largest UK departments. The predictions of the 2016 paper seem to have come to pass.1 In 2010, when the department’s size was 66, full-time equivalents (FTEs), an analysis showed there was then a shortfall of about 27 FTEs on the number needed to achieve the target of conversation with colleagues (Figure 1) rather than resources like the 2016 paper and reading it quickly.

*A corresponding author: jaideep.pandit@sjc.ox.ac.uk

References

Faculty of Pain Medicine (FPM)

Pain medicine going forward

This is my first article as Dean, and I am honoured to be taking over from Dr Barry Miller, who has carefully steered the Faculty through an interesting three years with significant success.

We thank him for his dedication and are delighted that he is going to lead our new Medicines Advisory Group, responsible for the ‘Opioids Aware’ resource.

The Faculty has grown over the last 12 years since its inception, looking at pain training and professional standards for pain medicine specialists from an anaesthetic background. This expanded to the development of curricula, assessment, the exam, and our multi-organisationally endorsed core standards document (currently being updated).

The Faculty now interacts with many external organisations (General Medical Council, NHS England, National Institute for Health and Care Excellence, the Royal College of General Practitioners, and others), recognising the broadening remit of pain and its impact outside anaesthesia. There is also a role for the Faculty to play in the changing environment for commissioning, de-commissioning, and the use of medications. With this growth in activity, the Faculty is reviewing its strategic aims.

This exercise has clarified that, although our fellows and members with a focus on inpatient and acute pain have not been forgotten, they have not been at the forefront of some of these developments. This has not gone unnoticed, and we are ensuring that these areas are integrated into our workstreams and that active board representation continues. For example, the Faculty is actively engaged with the anaesthetic curriculum review, the Centre for Perioperative Care project, preoperative Getting It Right First Time (GIRFT), and the FPM/College opioid prescribing working group. It is clear that there are opportunities here that can have a significant benefit for patient care.

The broad strategic areas for the Faculty going forward include:

- getting the best services for our patients (across all clinical settings)
- ensuring the best use of therapeutic interventions
- building an attractive and sustainable specialty
- educating the healthcare system about pain.

Dr John Hughes
Dean, Faculty of Pain Medicine
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Faculty of Intensive Care Medicine (FICM)

Invest to save

By the time you read this I will have been Dean of the Faculty of Intensive Care Medicine for almost three months, and I suspect my feet haven’t touched the ground.

Over the last two years I have chaired an Enhanced Care Working Party (Recommendation 4 of our ‘Critical Futures’ initiative) and the guidance coming out of this is about to be published. This collaborative document impacts on many specialties, improving the patient experience and the safety and quality of care they receive. Enhanced care bridges the gap between the ward (Level 0/1) and critical care (Level 2/3), and we describe a set of key principles, based around the patient pathway, to ensure an overarching governance structure is in place.

The case mix of patients receiving Level 2 care has changed over the last 20 years, and many now require a higher level of monitoring and interventions rather than organ support. This additional demand needs an increase in capacity. However it is important to invest wisely, keeping the patient at the focus. Redesigning the service may better serve the needs of a larger number of patients, releasing critical care capacity and improving flow. Those delivering enhanced care must be trained to do so, and thus education will be the key. Training in intensive care medicine will equip them with the necessary competence to ensure that the right treatment is delivered by the right people, in the right place and at the right time. Although enhanced care will not normally be delivered by critical care staff, they will be integral to development and support for the service, providing guidance and training in this education-rich environment. Our guidance provides examples of good practice and successful implementation where there is absence of evidence. We hope that this will be supportive for those services already established, and will also provide a structure to facilitate new initiatives.

Dr Alison Pittard
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The Academy of Medical Royal Colleges (AoMRC) is the coordinating body for the 24 Medical Royal Colleges and Faculties in the UK and Ireland. It sets standards for the way doctors are trained, educated and monitored. It also gives a cross-specialty perspective to policy makers and regulators.

SAS doctors are represented at the AoMRC through its SAS Committee, comprising the SAS leads of each specialty. This group meets face-to-face twice per year; other work is carried out electronically. Since joining RCoA Council in 2015 I have represented the SAS anaesthetists at the AoMRC, and acted as the AoMRC SAS Committee chair from summer 2018.

When I first joined the AoMRC SAS Committee it was not well attended, and I introduced a cross-specialty SAS conference was held in spring 2018. We have lobbied the General Medical Council and within individual colleges focusing on our group as workforce pressures really bite. SAS doctors are recognised as key staff to develop for senior clinical and non-clinical roles. SAS doctors are represented at the AoMRC through its SAS Committee, comprising the SAS leads of each specialty. This group meets face-to-face twice per year; other work is carried out electronically. Since joining RCoA Council in 2015 I have represented the SAS anaesthetists at the AoMRC, and acted as the AoMRC SAS Committee chair from summer 2018 until summer 2019.

Our friends...
Revalidation for anaesthetists

Enhanced functionality for event providers

Chris Kennedy
RCOA CPD and Revalidation Coordinator
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The revalidation article in the previous edition of the Bulletin (Issue 118, September 2019) described some of the CPD enhancements which have been introduced into the Lifelong Learning Platform, including the ability to add ‘realtime reflection’ during attendance at CPD-accredited events. This long-requested development has been particularly well received, as has the new functionality that allows assignment of more than one personal activity to accredited events.

Event providers seeking CPD accreditation had commented that the old application form was extremely long to complete and was not intuitive. It had been spread over three separate screens, and there had been cases where the form had timed out and all of the information populated had been lost.

In response to this feedback, the process for applying for CPD accreditation via the Lifelong Learning Platform has been enhanced and made much more user-friendly for event providers so that:

■ the application form appears on one screen
■ it is now possible to add the details of two nominated contacts rather than one
■ mapping to CPD Skills (what was previously the CPD Matrix) is entirely optional
■ there is the option of mapping to the Good Medical Practice domains and also to the Domains for Medical Educators, with the potential to increase visibility of your event to the clinician users of the Lifelong Learning Platform
■ there is a more streamlined payment process for commercial event providers
■ Other changes based on stakeholder feedback include a free-text ‘Other’ option that can be selected for the teaching methods that are selected in the application form, instantaneous uploading of the supporting documents, and a more intuitive way of warning of any error made during the submission.

We would like to encourage event providers to apply for CPD accreditation at least six weeks in advance of the event. Consideration cannot be given to applications received less than two weeks before the event date, or to applications for retrospective approval. Where a regular event was last accredited more than 12 months ago, the accreditation does not roll over, and a new application will need to be made.

We would also like to remind all users of the existing CPD Online Diary that this will be decommissioned during 2020, and so we would encourage everyone to transfer over to the Lifelong Learning Platform as soon as possible.

It has been shown that people who improve their lifestyle in the run up to surgery are much more likely to keep up these changes after surgery.
Patient perspective

A LAY VIEW: the past six years

Dr Stuart Burgess and Elspeth Evans joined the Patient Liaison Group, as it was then named, in 2014 as part of a cohort of four recruits. They end their term of office early this year, and reflect in this article on their contributions as part of the College’s Lay Committee.

Having worked in administration for two other Medical Royal Colleges, I felt my application was strong and was delighted to be recruited. My heart sank when a change of committee name appeared on an agenda for discussion, but I soon understood that the reason for the name change was that some applicants mistakenly thought they would be dealing with and speaking to patients. It took us about ten minutes to decide on ‘the Lay Committee’. I am the lay representative on the Education and Professional Development Committee, the Public Sector Equality and Diversity Compliance Group, the Quality Improvement Working Group, the Communications and External Affairs Board and, until it was disbanded in 2019, the Revalidation Committee.

Last year, I contributed to the revision of the Audit Recipe Book and joined the Patient Improvement Group, which is highly regarded within the College. This has given me a good overview of College activities and an appreciation of the enormous changes introduced in recent years – the five-year strategy, rebranding, and the reorganisation of staff directorates.

I was invited to join the 25th Anniversary organising committee set up to make plans for celebrating the College’s 25th year of holding its Royal Charter. I was very flattered to be asked to join the judging panel for the essay competition inviting foresights of the position of anaesthesia in 25 years’ time, which was aimed at medical students, anaesthetists in training, and foundation year doctors. This meant reading 47 entries in total. My favourite statement was that a celebrity chef was now Minister of Health. I also went to the Barbican to see the film Green for Danger (first released in 1946), which featured a dastardly anaesthetist, and I marvelled at how people smoked in hospital premises in those days.

The late president, J-P van Besouw, referred to us as the ‘Scrutiny Committee’. I think this was fair because our remit is to put the view of the patient and the public, and this often means suggesting plain-English explanations for medical terms. I was privileged to attend the 2018 Summer Reception and be introduced to Her Royal Highness, The Princess Royal.

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It has been a privilege to be part of the Lay Committee, and I am very flattered to be asked to join the College’s judging panel for the essay competition inviting foresights of the position of anaesthesia in 25 years’ time, which was aimed at medical students, anaesthetists in training, and foundation year doctors. This meant reading 47 entries in total. My favourite statement was that a celebrity chef was now Minister of Health. I also went to the Barbican to see the film Green for Danger (first released in 1946), which featured a dastardly anaesthetist, and I marvelled at how people smoked in hospital premises in those days.

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Having worked in administration for two other Medical Royal Colleges, I felt my application was strong and was delighted to be recruited. My heart sank when a change of committee name appeared on an agenda for discussion, but I soon understood that the reason for the name change was that some applicants mistakenly thought they would be dealing with and speaking to patients. It took us about ten minutes to decide on ‘the Lay Committee’. I am the lay representative on the Education and Professional Development Committee, the Public Sector Equality and Diversity Compliance Group, the Quality Improvement Working Group, the Communications and External Affairs Board and, until it was disbanded in 2019, the Revalidation Committee.

Last year, I contributed to the revision of the Audit Recipe Book and joined the Patient Improvement Group, which is highly regarded within the College. This has given me a good overview of College activities and an appreciation of the enormous changes introduced in recent years – the five-year strategy, rebranding, and the reorganisation of staff directorates.

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It has been a privilege to be part of the Lay Committee, and hopefully I have been able to make a small contribution

Dr Stuart Burgess

I was delighted to join the PLG in 2014. The committee has changed over the years, not only in name but also in the contribution it makes. I think it has become more focused and engaged with the issues. I have served as the lay representative on the Professional Standards Committee and on the Faculty of Pain Medicine (FPM). The FPM would, I imagine, be an independent College if it had a larger membership. It took me a while to get used to its agenda and its way of working. In most committees I am used to working through the agenda quite quickly. I learned that on FPM agendas many items were really discussion issues. Two fascinating issues have been the use of cannabis and opiates, and both are hot topics. On the medical use of cannabis, the FPM board has taken, quite rightly in my opinion, a conservative approach, as there are so many unknowns and indeed side effects. However, it seems to me that it is possible for the professionals, ie the FPM, could be sidelined in the ongoing discussion. The media have picked up this topic in a big way, and recently The Times had a full-page article describing how easy it is to obtain the drugs and also gave examples of the dangers that are there in terms of dependency.

My hope would be that the professional voice can be heard. I have thoroughly enjoyed taking part in the Anaesthesia Clinical Services Accreditation (ACSA) visits. It has been good to be part of a team and to be well supported by our hard-working administrative colleagues.

Dr Stuart Burgess

Member, Lay Committee, London

bulrcem@rcoa.ac.uk

Elspeth Evans

Member, Lay Committee, Buckinghamshire

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Reducing drug errors in total intravenous anaesthesia

For as long as healthcare professionals have been administering drugs to patients they have been making errors. Numerous systems have been developed to reduce the frequency of such errors, from the universal syringe-labelling system to the more sophisticated barcode systems. In addition, a more open culture of learning, double-checking and standardisation have all been advocated for the prevention of errors.2

Total intravenous anaesthesia (TIVA) is most commonly administered using sophisticated algorithms to drive syringe pumps, a system described as target-controlled infusion (TCI). The Diprivan-branded propofol syringes by TCI system was the first such available controlled infusion (TCI). The Diprifusor pumps, a system described as target-sophisticated algorithms to drive syringe is most commonly administered using Total intravenous anaesthesia (TIVA) labelling system to the more sophisticated barcode systems.1 In addition, a spot on medical error, these ‘open culture of learning, double-checking and standardisation have all been advocated for the prevention of errors.2

Methods
An email containing a link, [http://example.com](http://example.com) to an online questionnaire was sent to all the anaesthetists (n=525) at eight hospitals in the Wessex deanery. The questions related to incorrect pump programming, drug concentrations, and errors when mixing opioid with propofol – with an opportunity to add free text.

Results
We received 186 responses – a response rate of 35%. While this appears low, in the context of the UK rate for TIVA at approximately 10% of all anaesthetics, this represents a good return. Indeed 89% of responders considered their TIVA experience level to be moderate or confident, while less than 3% considered themselves TIVA novices.

Wrong drug errors, ie remifentanil syringe programmed as propofol or vice versa – 26% (48) of responders had observed this, of whom 17% (eight) indicated that this had occurred within the previous year and 60% (29) that it had been recognised after induction. Two cases had immediate adverse physiological changes.

Wrong concentration errors – 17% (31) had observed this, of whom 58% (18) indicated that this had occurred within the previous year and 61% (19) that it had been recognised after induction. Four cases reported immediate adverse physiological changes.

Wrong propofol/opioid mixing error – 5% (nine) indicated that they delivered TIVA exclusively with a propofol/opioid mixture, while 47% (87) reported that they never use drug mixtures. Overall, seven individuals had experienced errors associated with the mixing of drugs, with three recognising this after induction and three reporting it to have occurred in the previous year. This type of error did not lead to any adverse physiological consequences.

The free-text themes are summarised below.

Human factors:
- distractions while programming
- time pressures
- fatigue
- haste
- miscommunication between anaesthetists
- unfamiliar technique.

Drug factors:
- different drug concentrations used within and between trusts
- incorrect propofol concentration
- incorrect remifentanil concentration (including D ng/ml)
- lack of double-checking during drug preparation
- lack of familiarity with dilutions for drug regime.

Equipment factors:
- different arrangement of syringes
- deviation from normal process, eg different consumables
- different pump default remifentanil concentration between hospitals
- unfamiliar TCI pump.

Discussion
This survey demonstrates that drug errors associated with TIVA are common and occur despite seniority and experience. The free-text responses reveal the human factors, variability and equipment issues involved. History teaches us that education and tighter operating policies are only partially effective in reducing medical error, so that, as TIVA use increases, associated programming errors will also increase unless other factors, such as pump design, are improved. Although the ‘chipped’ Diprivan syringe is largely consigned to history, there are other means of ensuring that only the intended drug at the intended concentration is delivered to the patient, and we call on TIVA pump manufacturers to prioritise safety, in addition to flexibility, in their design.

This could include:
- different screen appearances for propofol and opiate infusions (this could be as simple as inverting the whole screen colour)
- a drug-specific, whole-screen prompt, confirming each drug immediately prior to the start of infusion
- a drug-specific auditory prompt confirming each drug immediately prior to the start of infusion
- a connection (wired or wireless) preventing the same drug being selected in adjacent pumps
- ultimately, ‘smart’ detection of propofol and non-propofol containing syringes, more akin to the ‘key-fill’ system used in vapo-smart systems.

Conflict of interest declaration
Courses run by Dr Tom Peck have been sponsored by Carefusion.

References

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Authors’ example of different coloured screens, acting as visual prompt.
**THE MILK OF HUMAN KINDNESS:**
the importance of supporting each other in the workplace

As a junior trainee, the majority of my ‘bandwidth’ was consumed with trying to meet the clinical challenges of my job, and to disguise the frequent moments when my knowledge was insufficient, my clinical skills inadequate, or my previous experience too meagre, to manage the immediate scenario I faced.

Moreover, my perceived shortcomings were compounded on the not infrequent occasions I found myself in theatres with another trainee whose knowledge was superior, whose clinical skills were slicker, and who asked more intelligent questions than I did.

However, as this sense of inadequacy gradually became my default workplace state of mind, I reminded myself that I was still at an early stage of training, and generally tried to knuckle down, do my best, and seek help or advice from those with more wisdom and experience than me. And whenever I failed to hit cerebrospinal fluid with my spinal needle, or struggled with a tricky arterial line, I’d console myself with the thought that once I’d passed my exams and seen into three years, and when I finally re-entered the clinical arena, I would achieve Anaesthetic Nirvana.

And whenever I failed to hit cerebrospinal fluid with my spinal needle, or struggled with a tricky arterial line, I’d console myself with the thought that once I’d passed my exams and seen into three years, and when I finally re-entered the clinical arena, I would achieve Anaesthetic Nirvana.

In my final year of training, I’m starting to realise two things. First, the ‘mastery’ of anaesthesia which I had hoped to attain by now (and which is so frequently referred to in the advanced training curriculum) has proved extremely elusive, and will, I fear, remain so until I (hopefully) settle down to a consultant post doing the same lists regularly over several years. Second, almost everyone apart from the pathologically self-confident, or the so-irredeemably-inept-they-don’t-even-notice-their-own-failings, often feels this way. It’s one manifestation of imposter syndrome, and sometimes there’s a healthy stimulus in wanting to improve yourself and being inspired by your colleagues, as long as your perceived failings don’t crush your self-esteem and push you into a downward spiral of burnout.

But in the current climate of unprecedented NHS workforce pressures and belated recognition of the prevalence of burnout and low morale among junior doctors, I am actively trying not only to remedy my ongoing (alas) clinical shortcomings and knowledge deficits, but also to focus on what I can offer as a supportive team member. While I may not yet inspire my colleagues as a clinically brilliant anaesthetist, I certainly can do more to support them in lots of simple but important ways. Seemingly small acts of kindness and minor efforts to oil the wheels of human interaction can make the difference between someone having a good or bad day, between a team that works well and one that doesn’t, and – ultimately – colleagues who enjoy coming to work and those that don’t.

The same philosophy applies to patient care as well. While I strive to provide safe, high-quality clinical care, I also try to remind myself that patients appreciate a doctor who’s nice to them, smiles and gives them the time of day far more than they appreciate a cardiovascularly stable anaesthetic induction or a first-attempt intubation using the C-MAC. Patients quite rightly expect to receive good quality clinical care, but they also want to be treated as human beings, with kindness, compassion and empathy – buzzwords which you’ll find in many an NHS trust’s ‘values’, but which need to be delivered by a friendly face, not by an institution.

In a nutshell, I’m trying to remember that a doctor is judged not just on their clinical finesse, but also for spreading love in the workplace. In a world of information overload and ever-changing best evidence, maybe I’d prefer to be remembered simply as a nice colleague rather than as a brilliant clinician.

And while I can’t quote you the latest evidence on the subject, I’d hazard a guess that a little more kindness and a little less clinical governance would do wonders for workforce morale.

Seemingly small acts of kindness can make the difference between someone having a good or bad day.
Perioperative cardiopulmonary exercise testing in the South West

European¹ and American² guidelines advise assessment of preoperative cardiopulmonary fitness, or functional capacity, to help estimate a patient’s individual risk for major morbidity or mortality after surgery. In the UK, there has been an expansion of cardiopulmonary exercise testing to do this objectively.

The recent NICE (Measurement of Exercise Tolerance before Surgery) study concluded: ‘Preoperative subjective assessment neither accurately identified patients with poor cardiopulmonary fitness nor predicted postoperative morbidity or mortality.’ However, a more formal assessment of cardiopulmonary fitness, specifically peak oxygen consumption during cardiopulmonary exercise testing (CPET), improved prediction of moderate or severe postoperative complications.³

In 2016, the Perioperative Exercise Testing and Training Society (POETTS) was developed to promote standardised practice, training and education in perioperative CPET. In early 2018, the society published their consensus clinical guidelines on indications, organisation, conduct, and physiological interpretation of perioperative CPET.⁴ The guidelines represent best practice by expert consensus and set a standard for all those who perform perioperative CPET.

In the South West, we decided to benchmark our practice with the aim of helping departments achieve compliance if this was thought to be of benefit to patients and medical staff. If the POETTS standards were found to be unachievable, we would highlight this. We initially benchmarked practice at Torbay Hospital, one of the first centres in the UK to regularly perform perioperative CPET, and later extended a survey out across the south-west peninsula. This included six different trusts, four of which currently have a perioperative CPET service, and two that do not.

The survey included six different sections:
- perioperative CPET service structure and supervision
- preparation for the exercise test
- conduct of the exercise test
- indications for stopping the test
- interpretation of the exercise test
- the perioperative CPET report.

The results demonstrated several patterns of non-compliance:
- in one trust, non-compliance with regard to service structure and supervision appeared to stem from non-clinicians performing CPET. There was no quality control in place for test implementation and supervision was from designated consultants working in a nearby, but separate, theatre complex. This supervision was not necessarily always achieved
- the survey also revealed that appropriate resuscitation equipment was not always immediately available
- two sites indicated that they do not routinely measure non-invasive blood pressure, with one commenting that due to artefact the value of this was felt to be low
- no site was fully compliant with the performance of gas-exchange algorithms – two sites performed regular biological control, but this had yet to be formalised; one site used a dynamic torque meter annually; one site was unsure of specific details
- no sites were regularly recording the Borg score to evaluate subjective effort
- in summary, overall compliance with the POETTS guidelines is high, and non-compliance appears to be clustered around a few specific domains. This could reflect a deficit in process at individual sites or a need for more pragmatic guidance. In terms of suggested action from this regional survey, one example is to develop a protocol for regular biological control testing.

We feel that this exercise has demonstrated that the POETTS guidelines are achievable. Results have subsequently been disseminated to individual departments with one trust already starting to look at how they might improve their service.

This has been a useful exercise for us in the South West.

Our next step is to review the survey questionnaire with a broader group who perform CPET. Then we will extend the survey to all UK sites that perform perioperative CPET. This can then lead to a review of the POETTS guidelines.

References

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The idea came to one consultant anaesthetist during a busy theatre list back in 2014: by 3.00 pm, the last patient on her list was anaesthetised and stable on the operating table and she was desperate for a ‘nice cup of tea in the anaesthetic room’. She then imagined two colleagues arriving in her anaesthetic room, providing a five-minute teaching session and refreshments for her and her anaesthetic assistant, and told two anaesthetic trainees about this idea later that afternoon.

‘Bath tea trolley’ training is a novel method of providing multidisciplinary team training in the workplace. Short, succinct ‘bite-sized’ teaching sessions are brought to staff during their normal working day, optimising educational opportunities and allowing them to train together as a team during their shifts.

How did it start?
The idea came to a consultant anaesthetist during a busy theatre list in 2014. By 3.00 pm, the last patient on her list was anaesthetised and stable on the operating table. She was desperate for a ‘nice cup of tea in the anaesthetic room’. She then imagined two colleagues arriving in her anaesthetic room, providing a five-minute teaching session and refreshments for her and her anaesthetic assistant, and told two anaesthetic trainees about this idea later that afternoon.

How does it work?
A team of anaesthetic trainers travel around the theatre suite armed with a trolley with educational materials on the top and a pot of tea and homemade cakes on the bottom. One trainer looks after the patient in theatre for 15 minutes, enabling the listed anaesthetist to attend a short teaching session in their anaesthetic room delivered by a second trainer, followed by refreshments.

Projects to date
The method works well for practical skills, protocols and guidelines and has been used in theatres, intensive care units, delivery suites and wards. It has been inspired to run similar teaching programmes in other hospitals.

Advantages
‘Bath tea trolley’ training compliments and reinforces existing training sessions and workshops, giving staff the opportunity to practise infrequently used skills and preventing ‘skill decay’. It allows rapid dissemination of new guidelines and techniques to the whole team and an opportunity to refresh knowledge of existing ones. This method of training is quick and easy to organise with minimal associated cost: all the equipment is already present in the department, there are no course fees, no need for study leave and all the cakes are homemade!

Training members of staff in this way has many educational benefits: it is a non-threatening teaching method, and teaching can be adjusted to suit different learning styles and levels of knowledge – it works well for student nurses and professors alike. Handouts allow for reflective learning. We have consistently seen improvements in both participants’ self-rated confidence scores following training and in knowledge test scores one month later.

Bath tea trolley training is fun! By training together as a team, we have seen real benefits for morale, communication, teamwork and hierarchy-flattening within the theatre team. Trainers who have planned and delivered training programmes have enjoyed the process of teaching. Trainer satisfaction is high; the clinical skills of many have improved as a result of training others, and many trainees have been inspired to run similar teaching programmes in other hospitals.

In Bath, we have run 38 tea trolley programmes to date, with more than 100 staff members involved in the teaching and more than 1,800 staff ‘mini training episodes’ taking place. This teaching method has been used in more than 24 other UK hospitals that we know of, as well as hospitals in France, Canada and Australia. Our team won the Association of Anaesthetists/Medical Protection Society Patient Safety Prize 2014, was highly commended in the BMJ Awards 2018 (Education and Training category), and was a finalist in the Health Education England Healthcare Education and Training ‘Inspiring Educator’ Award 2019.

References
2 Bashier et al. ‘Never too busy to learn’. RCP, 2018 (https://www.rch.org.uk/)

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#bathteatrolley #teatrolleytraining
In our previous article we outlined the Medical Protection Society’s (MPS) analysis of their involvement in more than 3,000 anaesthetic-related cases between 2008 and 2017 (RCoA Bulletin 116, July 2019), and we focused on negligence claims. In this second article, we will delve into medical report writing, complaints, local investigations, regulatory (GMC) investigations, and inquests.

Common complaints

Complaints covering the whole spectrum of anaesthesia, in the NHS and private sector, accounted for 16.5 per cent of the anaesthetic cases analysed by the MPS.

Anaesthesia

Non-clinical themes included poor manner and attitude, rudeness, and inappropriate comments to patients both at preoperative assessment and in the anaesthetic room. Complaints were also made by colleagues relating to the clinician’s attitude towards co-workers.

Clinical complaints arose from insufficient postoperative analgesia, and painful and/or repeated cannulation attempts. Inadequate anaesthesia, post-dural-puncture headache, haematoma, infection, and neural damage were involved when neuraxial blockade featured. Other themes included inadequate sedation, cancellation of surgery, post-anaesthesia-aspiration pneumonia, and failure to obtain informed consent for a procedure, for example, nerve block.

Critical care medicine

In Intensive Care, there were allegations of poor communication with relatives, including some with respect to treatment withdrawal.

Pain medicine

Complaints in this field centred around lack of empathy shown during consultations, including inappropriate comments by the anaesthetist. There were alleged delays in providing treatment of misdiagnosis of the source of pain, and of persistent post-treatment pain.

Inquests

An inquest is held to ascertain the who, when, what, where, and how of a death. It is a fact-finding procedure conducted by a coroner, sometimes in front of a jury. The MPS identified the following recurring scenarios from their experience of providing assistance at inquests:
- failure or disconnection of anaesthetic equipment
- delayed or failed intubation
- aspiration
- anaphylaxis
- hypotension and/or hypoxaemia following induction of anaesthesia
- chest-drain complications
- placement of nasogastric tube in the bronchial tree
- Perioperative deaths involved haemorrhage (including postpartum haemorrhage), sepsis, stroke, pulmonary embolism, and myocardial infarction.

The anaesthetist can also be the subject of claims when they are not the primary clinician involved. For example, claims relating to resuscitation techniques throughout the hospital, CT scanning rooms and emergency departments. In some cases, statements were requested by the coroner months or even years after the event, highlighting the importance of good record keeping.

Minimising risk

The analysis from the MPS highlights some common topics of complaint, all of which are grounded in the foundations of good medical practice. The majority of doctors have the patient at the centre of their endeavours, but in a busy specialty it can sometimes be easy to forget, however transiently, that these are fellow humans putting their trust (and lives) in our hands. We should try to understand our patients’ concerns and expectations and address any queries they may have. This is particularly pertinent to pain medicine, where a patient may have an unrealistic belief as to the outcome that can be achieved. Risk assessment should be personalised – discuss and explain frequent and serious complications, how these could impact upon that individual patient, and how they would be managed.

In private practice, patients should be given clear information about any costs involved and what their rights are to refunds/return of deposits if they change their mind.

These are not ‘rocket science’ revelations. They are based on common sense, courtesy, respect and communication.

We should strive to demonstrate empathy to our patients, taking the time to understand their concerns and queries and answer any questions.

We must be aware of how we may be perceived during discussions, and ensure that time is taken to offer suitable explanations and answer any questions.

We should strive to demonstrate empathy and show our patients that they are the focus of our attention.

Further reading

- More information regarding medicolegal aspects of our practice can be found at: www.medicalprotection.org
- RCoA safety, standards and quality: www.rcoa.ac.uk/safety-standards-quality

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The exciting news is, that within our professional lives, we can make significant changes to the way we work that will have meaningful effects on reducing the environmental impact of healthcare. It is important that we go back to basics.

‘Primum non nocere’ (first, do no harm)

The principle of non-maleficence is not a relic from the time of Hippocrates but an ever-present principle of bioethics. In modern-day practice it is essential that we expand the scope of potential harm from the end of our needle to the wider populace. In September 2019, the international Non-Governemental Organisation, Health Care Without Harm, published their first green paper looking at how the global health sector contributes to the climate crisis. It found that healthcare’s climate footprint is equivalent to 4.4 per cent of global net emissions, while in the UK the NHS is responsible for 5.4 per cent of total net emissions (the equivalent to the greenhouse gas emissions from 11 coal-fired power stations). If the global health sector were a country, it would be the fifth-largest emitting country on the plane.1

In the UK, anaesthetic gases make up 1.7 per cent of NHS total CO2 emissions (5 per cent of acute hospital emissions).2 In looking at their impact we need to take into account two factors: their ability as greenhouse gases to trap heat, and the time they remain in the troposphere. Warming comparisons are made using ‘Global Warming Potential 100’ (GWP 100), which compares agents’ energy absorption to that of CO2 over 100 years. By definition, CO2 has a GWP 100 of 1.

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It is clear, some agents have significantly less environmental impact than others, and life-cycle analyses suggest that TIVA is better still.5 The exciting fact is that low-hanging fruit is abundant when it comes to reducing our carbon footprint in theatre: turning off the anaesthetic gas-scavenging system (AGSS) when not in use (this is equivalent to more than half the average anaesthesia-related energy consumption), switching from convective to conductive patient warming systems, reducing product use (one yankauer sucker per patient), improving recycling... The list goes on. We can and must do more.

With these incredible opportunities in mind and the strong desire to implement change, in 2018 we set up GASP – the Greener Anaesthesia and Sustainability Project. We are a grass-roots, non-profit, multidisciplinary organisation with one mission: to take meaningful change.

Table 1 Global warming effects of anaesthetic gases3,4

<table>
<thead>
<tr>
<th>Agent</th>
<th>GWP 100 years</th>
<th>Tropospheric Lifetime (years)</th>
<th>CO2/kg/hour equivalent at low flow (1 L/hr)</th>
<th>Distance/hour in a petrol car (km)</th>
<th>Cost (£)</th>
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<tr>
<td>Sevoflurane</td>
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<td>61.1</td>
<td>382</td>
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<td>Nitrous Oxide</td>
<td>290</td>
<td>110</td>
<td>16 (N2O/CO2 0.5/0.5 mix)</td>
<td>100</td>
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References
A CALL TO ARMS

Over the last 10 years concern for the environment and increasing evidence for climate change have moved, quite rightly, from fringe thinking to everyday discussion. In many ways our own specialty has been able to reflect this sea change of opinion, driven by both the Association of Anaesthetists and the College in their strategies and guidelines for practice. Add in Greta Thunberg, Extinction Rebellion, and school strikes and the mood has changed from what could be done to what can I do to minimise the environmental impact of my anaesthetic practice?

The 2020 College curriculum for training is in its final stages of preparation. It has been written as a series of learning outcomes, and it importantly includes domains that incorporate sustainable practice, efficient use of healthcare resources and the environmental impact of healthcare delivery. Such subjects are not currently included in any of the standard textbooks on anaesthesia, nor will they be for the foreseeable future.

The e-learning platform not only presents us with the opportunity to populate the learning outcomes scientifically, but it also has a dynamism that permits a wider, faster dissemination. Furthermore, this format allows changes to be made in the light of new data. We propose that none of the sections will be too large an undertaking or too daunting, and help will be on hand throughout the process. We have included a brief outline and help will be on hand throughout the process. We have included a brief outline of the modules and their associated learning outcomes in the table opposite.

If you are keen and enthusiastic to join us on our journey to a more sustainable specialty and healthcare system, then please email Dr Cathy Lawson or team up with a friend and co-write. This is a truly fantastic opportunity that will allow you to help change the direction of anaesthetic training and learning. We look forward to hearing from you soon.

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Please see the College’s Sustainability Strategy online at: www.rcwa.ac.uk/sustainability-strategy-2019-2022

<table>
<thead>
<tr>
<th>Module title</th>
<th>Learning outcomes</th>
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<tr>
<td>Background science</td>
<td>Atmospheric structure and science. Intergovernmental Panel on Climate Change (IPCC). World Meteorological Organisation (WMO). Climate change summits (COP). Climate change and global warming – definitions of carbon dioxide equivalents (CO2e), global warming potential (GWP), ozone depleting potential (ODP), radiative forcing.</td>
</tr>
<tr>
<td>Medical gases</td>
<td>Greenhouse gas effect and CO2e. Main areas of use and Control of Substances Hazardous to Health Regulations (COSHH). Actions to mitigate their environmental impact, including innovations such as capture (volatiles) and cracking (N2O). Lower-carbon alternatives to their use. National strategies and initiatives to measure and audit medical gas use and their environmental impact.</td>
</tr>
<tr>
<td>Intravenous and local anaesthetic agents</td>
<td>Carbon emissions – inhalational vs intravenous vs regional (CO2e). Pharmaceutical water course contamination – implications and strategies to minimise. Proportion of CO2e attributable to healthcare (UK and worldwide).</td>
</tr>
<tr>
<td>Processes, pathways and journeys</td>
<td>Increasing efficiencies and minimising waste (Muda principles, and SUSIQI – the Centre for Sustainable Healthcare’s ‘Sustainability in Quality Improvement’ framework). Cutting waste in clinical care (lean patient pathways) and choosing wisely. Healthcare related transport – contribution to climate change and chronic disease. Active transport, low-carbon transport and positive health benefits for patients, relatives and staff.</td>
</tr>
<tr>
<td>Energy use and water consumption</td>
<td>Carbon intensities of electricity – grid vs combined heat and power (CHP). Reduction of carbon intensity – renewable sources, grid decarbonisation. Operating theatre and ICU as high-intensity energy areas – initiatives to reduce waste and increase efficiency. Water consumption – areas of high use and potential waste. Water-reuse management and how pharmaceutical pollution may impact on this.</td>
</tr>
<tr>
<td>The anaesthetist as an educator</td>
<td>Education and promotion on a departmental level, including embedding SUSIQI. Wider opportunities extending beyond the operating theatre. Patient engagement and health promotion, making environmentally preferable choices. Sustainable Development Management Plan – what is it, and how does it relate to anaesthesia? National promotion of sustainability – College, Association, General Medical Council, and other professional bodies.</td>
</tr>
</tbody>
</table>
The PRSB is working closely with health and care professionals and patients to develop clinical standards for patient care records.
EXAM PREPARATION
Myths and tips

Over the last three years we have identified some common themes from our work for the Wessex Deanery Professional Support Unit, where we coach trainees from all specialties struggling with postgraduate exams. We felt it would be useful to share some of these points, as it may help trainees plan a successful journey as they prepare for the exam.

Exams are costly in terms of physical and emotional energy, as well as time, relationships and finances. It’s worth considering your plan from the outset of your revision.

When at school and university, your reason d’être was to pass exams. You had the luxury of being able to indulge your full focus on exams and not worry about too much else. Postgraduate exams are challenging because you are now working, you have other duties to fulfil and are often commuting to work, and you also have other personal commitments. Sadly, there are no shortcuts, but there are certainly ways to make the best use of the time you have.

Be prepared! We have heard from many trainees who attempted their exams on at least one occasion without proper preparation ‘just to see what it was like’. This is a costly approach for many reasons – don’t underestimate the potential effect of failure on your morale. There is a maximum number of attempts you are allowed and also a degree of time pressure within the training programmes, so planning ahead is important. It is worth considering what other events are going on in your life – if you are rebuilding your house, getting married and having a baby, this may not be the time to attempt the exam!

We have identified the following key areas to consider when planning your approach to the exam.

Study skills
Reflect on your learning style. What study methods worked well for you in the past? You will have refined your revision techniques significantly over the years, but go back and review your previous good habits.

There are no short cuts, and relying purely on practising multiple choice questions (MCQs) is not going to give you the firm knowledge base you require for the FRCA, although this is a common myth passed down through generations of trainees. Reading is the key, and ensuring you are actively engaged with your reading and challenging yourself in the process to check your ability to recall the knowledge. Writing notes can help, and there are a range of other methods you can use to aid your memory, such as the use of mind-maps and mnemonics, adding colour to your notes, labelling lists and drawing diagrams, and the use of Past-n-Notes (especially by sticking them in strategic places!). Podcasts can be a help to those with long commutes. All these will help you to build your knowledge and understanding, organise your ideas and build a lasting memory of the knowledge required for the exam (and beyond!).

Time management
You are relatively time poor, so make every revision session count – short, focused sessions are likely to be more productive. The optimum concentration time period is, on average, about 40 minutes. Test your recall of the topic at the end of the session and plan ahead to future sessions. Balance reading sessions with practice-question sessions, making sure the emphasis is on learning from the books and testing your recall with the questions. You will undoubtedly add further knowledge through answering the questions, particularly with the helpful model answers, but use this to supplement your understanding rather than making it your primary resource. Plan out a timetable by dividing the time you have available into the number of syllabus areas you have to cover. Concentrate on those areas you find tricky, as well as areas that come up more frequently.

Motivation
This is a key ingredient of good revision. You can boost your motivation by setting yourself achievable goals and targets and giving yourself rewards (such as a coffee with friends, time with your children) for achieving these. Peer support has been shown to make a tremendous difference to revision, and will certainly help boost motivation. Keeping a positive mind-set towards the exam and feeling in control of your plan will help.

Wellbeing
Wellbeing is also an essential ingredient for maintaining motivation. Exercise can really help boost your wellbeing during the weeks and months of revision, and there is nothing like a boost of endorphins to make you feel better. Sleep is another essential consideration. You continue to lay down memory while asleep and learning requires good sleep, so beware of burning too much of the midnight oil and of too much caffeine, and switch off your screen an hour before bed.

Spending time with family and friends can help you relax and take your mind off the exam. Obviously, this has to be balanced with work and revision, but it is helpful to factor small doses of all of these things into your plan to help you keep feeling positive. Exam nerves can sometimes get the better of candidates. It is worth considering in advance how you may best manage this. There are some very helpful mindfulness exercises that you can practice for this. It is worth trying these out in advance of the exam.

Exam technique
Practice questions for all parts of the exam are an essential part of preparation. As mentioned before, it is a helpful way of testing your recall but you also need to refine your techniques. Practice is the key to this. Answering MCQs is very different to giving answers in a structured oral exam, and each requires a different set of skills which require practice. If you are finding yourself struggling to finish exams because you read slowly, consider whether you could have dyslexia. Doctors are bright and develop many coping strategies, so it’s worth checking it out. Likewise, seek support if your communication skills (verbal and non-verbal) are letting you down.

So... good luck! But remember... the better your preparation, the luckier you will be!

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In praise of obstetric anaesthetists

In four decades of regular obstetric anaesthetic practice, I have inserted thousands of epidurals and spinals for pain relief in labour and for caesarean section. However, I would never call myself an ‘obstetric anaesthetist’. Rather, I self-identify as ‘an anaesthetist who does obstetric anaesthesia’.

The difference is not immediately evident, so I will explain. My realisation that obstetric anaesthetists are a separate species started in 1982 when I was told by one that ‘pregnant women can be difficult to intubate because their breasts are enlarged and can obstruct the laryngoscope handle’. I pointed out to my teacher that, even in pregnant women, breasts tend not to be midline structures, whereas the handle of a laryngoscope tends always to be in the midline. He was displeased, for I had not accepted as sacred truth the wisdom of the obstetric anaesthetic community.

Such devotion to outdated tenets still exists. There are some obstetric anaesthetists who hold on to the unshakable view that the ideal induction agents for caesarean section under general anaesthesia are two ‘museum’ drugs called thiopental and suxamethonium. Why a trainee who has only ever known propofol and rocuronium should be obliged to use two unfamiliar drugs for an urgent section is a mystery to me and a nightmare for the trainee. One can only hope that the obstetric anaesthetic community will ease itself into the pharmacological 21st century some time soon.

However, that which makes the obstetric anaesthetist ‘special’ [as in Niemo’s fin] goes deeper than this, manifesting itself as bizarre rituals that permeate the rite of block-testing. At first it was just the cold sensation provided by ethyl chloride. Then it was the differentiation between touch and cold. Now, obstetric anaesthetists ask their patients to ‘touch yourself’ and tell me whether you can feel yourself touching yourself, a concept that few native English speakers can fully grasp and which leaves others completely befuddled. The latest in my list of strange block-testing rituals was added recently when my trainee asked our patient whether she could ‘feel herself clenching her pelvic floor’. Our non-native English speaking patient was nonplussed and I was reduced to giggles.

I could go on, but as I suspect that by now I have already alienated all obstetric anaesthetists, let me redress the situation by offering a compliment. Obstetric anaesthetists number among the finest anaesthetists with whom I have ever worked. However, they should never try to convince themselves [or indeed anyone else] that their mastery of the technical complexity of obstetric anaesthesia is what sets them apart from others. It is almost always incredibly simple to insert spinals, epidurals, or a combination of the two, into women of child-bearing age. The great skill of the obstetric anaesthetist is not in performing these tasks but in doing so in a human-factors environment that can only, on occasion, be described as mind-bogglingly hideous. When things go wrong in obstetrics you quickly become the main focus of the intense anxiety of all those around you – obstetricians, midwives, paediatricians, patients, partners, and anyone else in theatre. To perform a faultless neuraxial block in these circumstances and to do so reliably, swiftly, cheerfully and with an air of competent and almost nonchalant professionalism, is something that is very, very special indeed.

Obstetric anaesthetists, I call on you to celebrate your remarkable skills. In setting myself apart from you by calling myself an ‘anaesthetist who does obstetric anaesthesia’, I seek not to alienate you but to point out to you that although almost all of what you do is absolutely wonderful, some of it is just downright potty.

I’ll get my coat…

A RESPONSE FROM THE EDITOR

Dr David Bogod, Proud Obstetric Anaesthetist, Nottingham

I have the greatest respect for William Harrop-Griffiths. We have been through the fires of academic and political anaesthesia together, and have come out stronger and wiser for it [well, I have, anyway]. His clinical skill is second to none; if I were having a caesarean section, he is the man I would choose to stab me in the back, or in the neck for a rotator-cuff repair.
But he has always had a bit of a downer on obstetric anaesthesia, so his distaste does not surprise me. Sometimes I wonder if it’s jealousy, frankly. In any event, I don’t want to spoil the fun by being too anal, but let’s just look at the midline breasts question, seeing as how he brings it up. Here’s what actually happens. The presence of the breasts means that the arm applying cricoid pressure has to be disposed much more vertically than in the flat-chested male. The handle of the laryngoscope, pointing sharply down towards the neck as the blade is manipulated over the tongue, impacts the crooked arm and, voilà! There are ways around this, of course, but they are only known to the cognoscenti…

Will’s other arguments can be disposed of by similar application of common sense and nit-picking, or alternatively by gently pointing out that some of the stuff he sees is not just London-centric but also London-eccentric. Lying patients down after a CSE before the catheter is secured? Asking patients if they can feel anything down after a CSE before the catheter is secured? Asking patients if they can feel themselves touching themselves? As for being in touch with your pelvic floor – in themselves touching themselves? As for being in touch with your pelvic floor – in

What we do agree on, though, is the pre-eminent importance of the non-technical stuff, the communications skills, the human factors, the steadiness of nerve that lets you keep your head when all around are losing theirs. Of course it’s not the ability to cleanly and elegantly put in an epidural when a woman is whirring in pain that separates us from the common herd – it’s the ability to calm and reassure her and her partner in that very tense environment. But the same point applies to any subspecialty in our field. Ophthalmic anaesthetists get very good at sticking needles behind the eye, cardiac anaesthetists at pushing a large probe down the oesophagus, upper-limb anaesthetists at directing ever-smaller doses of local anaesthetic ever closer to a large bundle of nerves. All of these are highly technical skills, but all can be learnt by any intelligent and well motivated non-medical individual with a couple of days of intensive training.

Obstetrics is challenging because of its unpredictability, the non-serial nature of the workload, the need for excellent teamwork with a very disparate group of professionals, the intensity of the emotions surrounding childbirth, the politics, the ethical dilemmas – and the occasional total mayhem. Obstetric anaesthetists are a very special breed. Plus, we’ve got the second-biggest specialist society, so there!

PS The difficult-array bunch are bigger, but that’s another story…

Screening for delirium after surgery: validation of the four A’s test (4AT) in the post-anaesthesia care unit

This German study evaluated the accuracy of a common postoperative delirium screening tool, the four A’s test (4AT), in tertiary post-anaesthesia care units. This tool uses Alertness, Abbreviated Mental Test 4 (AMT4), Attention, and Acute Change parameters to assess delirium, and was compared with standard assessment by experienced psychiatric clinicians.

543 patients were examined, and of the 4.1 per cent that were deemed to have delirium, the 4AT and the standard assessment had a sensitivity and specificity of 92.5 per cent and 99.2 per cent respectively. The authors therefore encourage the use of the 4AT as an easy-to-use and robust tool for the detection of delirium in the postoperative period.


This blinded randomised control trial studied high-risk hip-fracture patients (Nottingham Hip Fracture Score ≥5) to see whether optimised intraoperative blood pressure and fluid management reduced postoperative complications. 240 patients received either standard care or specific fluid and vasopressor management based on an algorithm using non-invasive technology. There was no significant difference in complication rate, and only a very modest reduction in hospital length of stay in the intervention group.

The authors suggest that the lack of difference could be due to confounders of co-morbidities and poor cardiac function within the population of the study.


Few studies have investigated deep neuromuscular blockade (NMB) and its influence on postoperative pain. This randomised trial from South Korea studied the effect of depth of NMB on pain after laparoscopic gastrectomy.

100 patients received deep (post-tetanic count 1–2) or moderate (train of four count 1–2) levels of NMB and were asked to rate their pain in recovery postoperatively. All received oxycodone until adequate pain control was achieved, so allowing the minimum effective analgesia dose to be ascertained.

Although this was an interesting attempt to suggest a way to improve postoperative pain, there was no causal relationship described between either group in the endpoints measured. The use of simpler analgesic adjuncts was encouraged instead.


Shivering and hypothermia are very common and often upsetting complications that occur during caesarean section. This meta-analysis reviewed randomised control trials with primary outcomes relating to warming strategies.

1935 women undergoing caesarean section from 18 trials were included, with 11 active warming methods considered. Quantitative synthesis was performed, and suggested a combination of a warmed gown, fluids and forced air as the optimal method to reduce shivering, although without significance. Conduction mattress warming or a combination of conduction mattress and fluids warming were found to be the best in reducing hypothermia.
I was left scratching my head, trying to figure out what on earth those words had meant, to have them explained to me later on by a giggling consultant. She had never imagined that I would not understand such a simple comment but, having just arrived from Sri Lanka, the ‘lingo’ was beyond me – despite having passed the IELTS [International English Language Testing System] at my first attempt!

In 2005, I arrived in the UK as an overseas doctor to complete postgraduate training. As a senior registrar, I was very confident of my clinical skills but still completely unfamiliar with the UK’s NHS systems. I have now progressed far enough to be selected as a College Final FRCA examiner, but I have never forgotten how I felt back then, or how my skills were doubted simply because I stood back awaiting orders from the consultant because that was how I had been expected to practise in Sri Lanka.

Support and understanding in the integration of overseas doctors provides the most effective way to ease them into a new and unfamiliar working environment and build up their confidence. The generic trust inductions are not tailored for International Medical Graduates’ (IMGs) needs.1 Experiential learning simulation can be an invaluable help for the alignment of their existing skills with an unfamiliar environment and for supporting them and developing their confidence.2

Our simulation faculty led a very successful five-day simulation-based induction at Medway Maritime NHS Foundation Trust (MMFT) to support IMGs in internal medicine. This was in response to a realisation that IMGs were lacking the confidence to step up to registrar posts for the underfilled medical seats. The programme included a resilience workshop featuring a consultant psychiatrist, one-to-one skills training and two days of high-fidelity simulation training. This was followed by a second resilience workshop to tie up any loose ends. The pre- and post-course questionnaire showed improvements in competence and confidence; it also highlighted those areas in which trainees needed further support.

The financial cost of the course was offset by about 50 per cent as a result of the reduction in the cost of agency cover. The avoidable cardiac arrest calls were reduced by 33 per cent, GMC survey was positive for workload and the improvements were reflected in the Care Quality Commission visit report.

The programme was highly commended in the British Medical Journal Awards for 2019 and shortlisted for the Health Service Journal Value Awards.

Having the privilege and honour to be a member of the College’s Medical Training Initiative (MTI) Leadership Group, and having worked closely to facilitate MTI training with our brilliant Global Partnerships team, we have introduced such a programme for participants across the UK. The aim of this is to have a uniform two-day training programme exclusively for MTI doctors, held twice a year in four selected UK centres with a geographical coverage that will make it accessible for all MTI doctors. The first pilot programme will be in December 2019 at the Medway Maritime Foundation Trust in Kent.

As already noted, integration of IMG doctors into the NHS comes with unique challenges which need a tailored approach. We have used our existing knowledge and skills as a simulation faculty, as well as experience from other training courses, to develop this induction programme for MTI trainees, making it widely available and sustainable. The cost savings by cutting down the use of agency staff make it financially viable, and patient safety is improved by enhancing continuity of care. Such training for MTI doctors at the commencement of their placement speeds up their integration and enhances the experience provided by placements in the NHS. As a result, it is expected to have a positive impact on the healthcare systems of the doctors’ native countries when they return and share the lessons.

Acknowledgements

David Calderon-Prada in the College’s Global Partnerships team for invaluable help and coordination for all MTI activity. Gemma Wrighton, Simulation Centre Manager at MMFT, for facilitating the course. Gerry Knowels for technical support.

References

1 Bhut M, Ajaz A, Zaman N. Difficulties for international medical graduates working in the NHS. BMJ 2014; 348:g3120.

The Quality Improvement Compendium

COMING SOON!

Dr Maria Cheresheeva*, Dr Carolyn Johnston, Professor Carol Peden and Dr John Colvin, Editors of the RCoA Quality Improvement Compendium

The new edition of Raising the standard: a compendium of audit recipes is currently with our proofreaders and is being prepared for publication. We want to take this opportunity to tell you a little bit about what to expect in the new edition.

The titles of the recipes for each chapter in section B were decided with the help of experts in their topic area such as specialist societies, the Faculty of Intensive Care Medicine, Guidelines for the Provision of Anaesthetic Services (GPAS) chapter editors and perioperative leads, and include wider national health priorities. Each recipe is written to a template that describes why this project should be done, provides background information, and identifies where the standards in that recipe come from, and the best-practice publications relating to that subject. The last section of each recipe is the QI section, where suggestions are put forward as to how improvements may be achieved and some steps that can be taken. The authors of the recipes include subject experts, committee members of specialist societies, GPAS contributors, and trainees.

As well as the individual authors who wrote the recipes, each chapter has an editor who is responsible for the clinical content. The chapter editors are current or previous GPAS contributors for that particular subject area. This ensures that content is up to date. Each chapter also has a QI editor. The QI editors are a new addition to the editorial team for this edition of the Compendium, and their role is to ensure that each recipe offers suitable QI methodology or ‘real life’ examples that will be ‘workable’ for anaesthetists aiming to make improvements. The overall editorial responsibility lies with the main editors, who continuously support the writers and the other editors to ensure that high-quality content is being delivered.

It is the intended purpose of this QI Compendium to facilitate and strengthen delivery of continuous improvement and safety programmes that are aligned with College professional standards and accreditation. It is aimed at supporting departments in the making of continuous improvement in a way that provides opportunities for trainees and consultants to participate and to learn QI methodology. Each recipe is linked to the relevant GPAS and Anaesthesia Clinical Services Accreditation (ACSA) standards, and these are listed alongside the recipe. For trainees in particular, each recipe will link with the relevant QI and safety training requirements in the new anaesthesia curriculum. The Compendium will therefore provide a unique link between training, clinical standards and delivery of care to guide anaesthetic departments in a practical way in the development of their QI strategies.

This edition places more emphasis on QI, and we in the editorial team have aimed to make sure that QI methodology, habits and values were clearly visible and accessible to anyone interested in practising this at their institution. Easy-to-follow recipes and ‘real life’ examples should make it easier both to start your improvement project and to continue the introduction of improvements.

The draft Compendium has been reviewed by a range of interested parties to ensure it will meet the needs of all our readers. We have consulted with the trainee committees of the College and the Association of Anaesthetists, and with the Safe Anaesthesia Liaison Group, the College’s Lay Committee and Professional Standards Advisory Group and the Health Services Research Centre to ensure that the Compendium’s content is in line with our brief.

We have been very impressed and profoundly grateful for the contributions of our fellow anaesthetists to this project – giving their time freely to produce content that will hopefully be of benefit to our specialty for years to come. We hope you will find it a useful resource.

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We will be formally launching the fourth edition of the Compendium at Anaesthesia 2020 in May.
Adjusting to life in the UK
A FIRST-PERSON EXPERIENCE

Coming towards the end of my training programme in my home country, Nigeria, I had started to question the scope of my anaesthetic practice and yearn for something more – more satisfaction in making a positive difference in the patient’s experience of anaesthesia and improving the statistics.

It was at this point that I learned about the Medical Training Initiative (MTI) scheme and decided to apply for the opportunity to gain experience of working in the NHS.

After successfully obtaining an MTI post and concluding most of my clinical work, the most difficult part of the adjustment process was the paperwork. I had to fill out forms, GP and National Insurance Number registration, induction, writing postoperative orders, documenting cases and completing the initial assessment of competencies, understanding the appraisal and revalidation system, reflections, etc. and it took a while getting used to this. Having worked at a more senior level back at home, adjusting to initially being treated as an SHO and having to ‘shadow’ the first-on-call before going on the role took some getting used to. However, I accepted this as just a phase and did my best to ‘go with the flow’ and prepare for the change.

I arrived in Bangor on 4 November 2018 and was greeted by the winter chill. Thanks to the support of a very dear friend and a warm welcoming anaesthetic department, I started to gradually settle in and adjust to the rigours and demands of my new role in the NHS.

Anaesthetic practice is quite similar in most parts of the world, so it was fairly easy getting into the routine of clinical work. The most difficult stark contrast was a rude shock to me (and I must confess still catches me off guard regularly) and took quite some getting used to. Learning to address consultants and colleagues by their first names, adjusting to the several ‘dialects’ of English as well as a totally foreign language (Welsh), the very ‘open’ and frank conversations with virtually everyone, the new food/diet, learning to drive on the ‘other’ side of the road, the keen sense of adventure among trainees, the very friendly banter in theatres and camaraderie among staff, the regular coffee breaks, etc., all constituted part of the ‘culture shock’ that I was faced with. However, I accepted this as just a phase and did my best to ‘go with the flow’, and before long I was being entrusted with more responsibilities and must by my consultants and colleagues.

In contrast to the largely hierarchical system (with ‘bosses’ who call all the shots and dictate the daily course of events) where I had been trained and schooled all my life prior to taking up my MTI post, the NHS is a largely egalitarian system where everyone chips in their bit and participates actively in making decisions and carrying out plans. This stark contrast was a rude shock to me (and I must confess still catches me off guard regularly) and took quite some getting used to. Learning to address consultants and colleagues by their first names, adjusting to the several ‘dialects’ of English as well as a totally foreign language (Welsh), the very ‘open’ and frank conversations with virtually everyone, the new food/diet, learning to drive on the ‘other’ side of the road, the keen sense of adventure among trainees, the very friendly banter in theatres and camaraderie among staff, the regular coffee breaks, etc., all constituted part of the ‘culture shock’ that I was faced with and needed to adjust to.

While making my application for the MTI scheme, I had covertly hoped to get a post at one of the large hospitals in one of the popular large cities that I had read and heard about for years. So I was sort of disappointed when I secured a post in some seemingly obscure district general hospital in a ‘little-known’ place. Fast-forward a few months, and after comparing notes and experiences with fellow ‘more fortunate’ MTIs in those large hospitals that I had secretly hoped for, I became acutely aware of how fortunate I was to have started off in the NHS at such a ‘small’ hospital, because I had integrated faster (and with more ease) into the system than many of those colleagues.

If I had to advise prospective or new MTIs, I would urge them (in the face of the new challenges they are about to face while adjusting to the NHS) to never discontinue or take for granted the clinical experience they have gained over the years, because this is usually what sets them apart from other UK trainees. They should also at the same time be open to gaining new experiences and embracing the learning opportunities that abound in the NHS.

Dr John E Osakue
MTI/Clinical Fellow, Ysbyty Gwynedd, Bangor, North Wales
osakuejohn@yahoo.com

Be open to gaining new experiences and embracing the learning opportunities that abound in the NHS.

Be aware that others have trodden this path before you, so you can learn from their experiences as well. Never hesitate to ask for clarifications or to request assistance, nor to ask for what you think is your due but which may have been overlooked. There will be ‘good’ and ‘bad’ moments and experiences, but it always gets better with time, so be patient and allow yourself some time to learn/adjust.

Medical Training Initiative
A government authorised scheme allowing doctors from low- and middle-income countries to undertake anaesthesia training within the NHS for a maximum of 24 months. For more information, please see our website: www.rcoa.ac.uk/medical-training-initiative
Supervision of safe clinical care

As the professional bodies responsible for the development and promotion of standards in anaesthesia in the UK and Ireland, the College and the Association of Anaesthetists jointly recognise the importance of good clinical supervision in the workplace to maintain safe clinical care.

To ensure patient safety, clinical work by trainees needs to be carefully supervised by experienced and competent clinical staff, who are trained for the role and who recognise and discharge their responsibility to trainees. This should improve quality of patient care and reduce clinical risk.

Both organisations agreed to develop a set of principles to this effect and to develop a resource that signposts to the various existing documents and standards. Both organisations agree that setting out policies and procedures will be helpful to guide departments in their clinical supervision of trainees, enabling anaesthetists to provide safe clinical care to their patients. While trainees are the initial focus of the guidance, the principles throughout are applicable for supervision of trainees, enabling anaesthetists to provide safe clinical care to their patients.

The GMC also defines a named clinical supervisor as ‘…a trainer who is responsible for overseeing a specified trainee’s clinical work for a placement in a clinical environment and is appropriately trained to do so. He or she will provide constructive feedback during that placement and inform the trainee about whether the trainee should progress to the next stage of their training at the end of that placement and/or series of placements.’

Supervision of safe clinical care in practice: principles

Medical care in the NHS is consultant directed. All trainees work under supervision. This supervision may be immediate (supervisor in the room), local (supervisor in the hospital), or distant.

Trainers and experienced, competent clinical staff have a role in ensuring that patients are safe and treated according to best practice.

Trainees will vary in their need for ongoing supervision of their clinical care depending on their seniority, experience and individual circumstances.

There is a duty on trainees to seek appropriate ongoing clinical supervision, especially when they approach the limits of their clinical skills and competence.

The level of clinical supervision is ultimately decided by the consultant and not the trainee.

Trainees and trainers should work within the parameters relating to these activities outlined in the GMC’s Good Medical Practice (bit.ly/2PKXfEl). Trainees will have increasing autonomy as they advance through training, from full clinical supervision of all practice at entry to foundation training, up to independent practice at completion of training. However, it is a fundamental principle that all trainees working in all situations will receive an appropriate level of supervision from a consultant or specifically approved SAS doctor.

The profile of ‘safe supervision of clinical care’ will change from close and proximate supervision (for example, for core trainees), through clinical supervision by staff within the same hospital (for specialty trainees) to remote clinical supervision by staff outside the trust (for example, from consultants elsewhere for more senior trainees).

A clear description of the agreed standards for supervision can be found on the College and Association websites. They can be found at:

- rcoa.ac.uk/safety-standards-quality/guidance-resources
- rcoa.ac.uk/training-careers/training-anaesthesia

**Monitoring**

A mechanism to monitor these standards should be developed and maintained by all departments. Lapses or failures in clinical supervision should be identified and addressed promptly and clearly. Records should be kept.

Monitoring of departmental performance, including adherence to the principles and practice of clinical supervision, should occur (approximately) monthly. Feedback on problems should be given to trainees and trainers.

Further reading

Job roles and descriptions:

- Education and Clinical Supervisor
  - Educational Supervisor; NACT
  - Recognition and approval of Trainers; GMC
  - Named Clinical Supervisor; NACT

Further guidance

- Proposed best practice guidance for supervision of safe clinical care. NACT
- Recognition and approval of trainers: implementation plan. GMC
- Multi-source feedback for Educational Supervisors. London Deanery

References


The Cappuccini test: an audit of supervision

The College has produced an audit tool (www.rcoa.ac.uk/cappuccini-test) to pick up issues in relation to the supervision of trainees and non-consultant, career-grade doctors (NASG) who do not fit the description in Guidelines for the provision of anaesthesia services (GPAS) (www.rcoa.ac.uk/gpas). We would recommend using this simple audit tool in your department to monitor levels of clinical supervision.
New website. New look. Better service

The College launched its new website1 in November 2019 following two years of close work with members, staff, external suppliers and the public. Not only do we now have a great new website, but are working to further develop the content and integrate additional member services and benefits.

Borne out of the College’s Technology Strategy Programme (TSP), the project (led by the College’s Communication and External Affairs Directorate) has successfully delivered not one, not two, but three brand new websites for the College, the Faculty of Pain Medicine2 and the Centre for Perioperative Care.3

In line with the aims of the TSP, the development of these three new websites is just one step towards improving the College’s online websites is just one step towards development of these three new websites. In line with the aims of the TSP, the project (led by the College’s Communication and External Affairs Directorate) has successfully delivered not one, not two, but three brand new websites for the College, the Faculty of Pain Medicine and the Centre for Perioperative Care.

Background

In May 2018, and making use of the discovery phase report, the College issued a public request for proposal for design and was pleased to receive responses from digital agencies across the UK. Four agencies, including Manifesto, were shortlisted.

After a rigorous interview process, Manifesto was chosen to move the project forward into the design and build phase. This work commenced in October 2018.

Design and content

After securing the project and through multiple workshops with College members, staff and Lay Committee representatives, Manifesto began the detailed task of identifying what our website needed to address, solve, represent and look like. Working with Manifesto through the identification and development of audience personas and related content types, brainstorming proposed navigation and discussing how our brand should be reflected through the design, the College was involved in every step of the process.

In addition to developing a visually attractive and more advanced platform, the College was also keen to ensure the content of the new website was optimised. Enter Wardour,5 a London-based specialist marketing and content agency. Their content specialists had the unenviable task of undertaking a content audit of the thousands of pages on our old website, reporting detailed analytics for each.

While the College’s Communications Team knew certain pages performed consistently well in terms of page visits, results from the content audit confirmed that visitors to those pages were not moving to other areas of the website.

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With this issue not isolated to these two areas of the website, it was important for web content editors across the College to know where content improvements should be made. To address this, a content strategy was developed, audiences identified, tone of voice guidelines produced, writing and style guidelines communicated and numerous editor workshops held.

Benefits and future enhancements

Through a streamlined content strategy and improved design and layout, members will find it easier to search for, find and read information sought. The different formats of how content is displayed across the site has enabled content editors to extract information from cumbersome PDFs and present this as web page content, making it easier for searched content to be displayed.

Developing our three new websites to be mobile and tablet-friendly, was another crucially important task for the College as we know our members predominantly visit our sites on their mobile devices. Working within the TSP to implement a new customer relationship management (CRM) software this year will again provide significant enhancements to the website. Through the CRM/website integration, the College plans to provide members a self-service member portal on the website. Here you will be able to update personal details, subscribe to specific e-newsletters, collate website content around categories and, if you’re in training, review past examination results and see what exams you have coming up.

Another membership benefit being worked on is a single sign-on across our academic publications and College IT systems. Once logged into the member portal, the plan is to be able to link directly to the BJA, BJACEEd, events booking and the Lifelong Learning Platform without the need to log in repeatedly.

Access to our website content is key and therefore reading support through the industry standard Browsealoud system has been provided. This assistive technology software adds text-to-speech functionality for those hard-of-hearing, and highlights and magnifies sections of text for visitors who are hard-of-sight.

I’d like to thank the College staff members Council and Lay Committee for working with us over the past two years and for the valued input which has led to us launching these three sites under budget. That’s a great thing to be able to say and is testament to the hard work from teams across the College and the financial diligence of our TSP team.

Let us know what you think

If you like our three new websites as much as we do, or if you have comments or suggestions on how we can make improvements, please use the website feedback form6 at the base of the homepage of the College website. We’d love to hear what you think.

References

1. www.rcoa.ac.uk
2. www.fpm.ac.uk
3. www.cpoc.org.uk
4. www.wardour.co.uk
5. www.manifesto.co.uk
AN INSIDER’S VIEW

Being a CPD Assessor

More than 1,700 of our fellows and members selflessly contribute their time, energy and skills enthusiastically to the work of the College, through roles ranging from examiners and committee members, to Anaesthesia Clinical Services Accreditation (ACSA) leads and Advisory Appointments Committee (AAC) Assessors.

Our 2018 membership survey results showed that many more of our fellows and members would also like to get involved in the work the College undertakes. To highlight these roles further and to provide you with a true taste of what they involve, we started regular ‘Insider’s View’ interviews for the Bulletin last year.

This year’s first interview from the series is with Dr Janet Barrie, one of the College’s CPD Assessors. The College welcomes applications from doctors interested in acting as a CPD Assessor. Full support is provided by the College CPD team, and the team also sends each CPD Assessor an annual report detailing the event reviews they have completed for use in their own CPD portfolios. We would like to thank Dr Barrie for her participation in this interview.

Tell us a bit about yourself.

Dr Janet Barrie
Consultant Anaesthetist, Pennine Acute NHS Trust
cpd@rcoa.ac.uk

If you would like to find out more about being a CPD Assessor, or to see what other possible involvement you can have with the College, please go to ‘Get involved’ pages on our website.

If you could give one piece of advice to someone thinking about becoming a CPD Assessor what would it be?

The most interesting experience from your time as a CPD Assessor so far?

Can you share your most interesting experience from your time as a CPD Assessor?

Dr Janet Barrie
Consultant Anaesthetist, Pennine Acute NHS Trust
cpd@rcoa.ac.uk

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The most important attributes of an assessor are to be dispassionate in applying the assessment criteria, irrespective of the prestige or reputation of the requesting team, and to be honest in the assessment returns in describing reasons for refusing recognition. The College feed these back to the requesting team, and courses are modified in the light of assessors’ feedback. Hopefully this leads to better experiences for the learners.

Can you share any experiences, professional and personal learning, or skill sets that you have gained through your work with the College?

I hope that seeing the assessment process from the other side has helped me design or deliver courses locally. It has sharpened my focus on ensuring the teaching methods are suitable for the learning objectives and that these are delivered by suitable people. The College provides training for new assessors to help with this and an assessors’ day when particular issues are discussed.

It has also led to invitations to consider participating in other aspects of the College’s work, particularly the new CPD wing of the Lifelong Learning Platform, for which many CPD Assessors also acted as road testers.

What are the important qualities a CPD Assessor should have?

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Can you share your most interesting experience from your time as a CPD Assessor so far?

The most interesting was refusing to grant recognition to an event sponsored by a national body until some substantial changes were made to the content. Such discussions are conducted through a third party. The assessor knows the identity of the course organisers and faculty (to help consider whether the faculty have the experience and credibility to deliver the course against the learning objectives) but the organisers don’t know the identity of the assessor.

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If you could give one piece of advice to someone thinking about becoming a CPD Assessor what would it be?
These flying squad attended home deliveries in which the patients’ complications made them ‘so desperately ill that removal to hospital might have fatal results’. The enterprise was so successful that almost every maternity hospital introduced a flying squad capable of bringing to patients’ homes obstetric aid and resuscitation by means of blood transfusion. Dr Dame Hilda Nora Lloyd was the first female president of the Royal College of Obstetricians and Gynaecologists, and in her time the squad consisted of an obstetrician, a nurse and a medical student. Equipment carried comprised a hold-all containing blankets and hot water bottles, three leather bags each containing two sterile drums of instruments, two boxes of blood, leather bags each containing two sterile drums of instruments, two boxes of blood, an oxygen cylinder, a light source and a tin of biscuits for personnel – the last of the Royal College of Obstetricians and Gynaecologists.1 A ‘defence’ to retain a West Berkshire service in 1977 revealed that an anaesthetist was taken on 32 (89 per cent) general practice calls and 26 (58 per cent) home calls. A paediatrician went on only two calls, both from GP units. Patient home calls were mostly for antepartum haemorrhage, and in GP units they were mostly for retained placenta.2 Suggestions began to be made that emergency obstetric patients would fare better if they were brought immediately to hospital rather than waiting for the arrival of the flying squad. Anaesthetists Dr Chris Callendar and Professor Peter Hutton reviewed the demand on Bristol’s flying squad from 1971 to 1984 and noted a reduction in anaesthetics in general practice units from 41 in 1974 to zero in 1983/1984, with only one or two at patients’ homes. Retained placenta was at 84 per cent the commonest reason for a general anaesthetic.1 The death knell of obstetric flying squads was sounded by their Royal College which in 1991 suggested replacement by a paramedical ambulance team with extended training. A commentary was written by Geoffrey Chamberlain and Malcolm Pearce.4 Our Bulletin editor may wish to comment on whether they should be believed.1

Case report
Stroud Maternity hospital called our Gloucester flying squad to a case of obstructed labour with fetal distress. In the wee small hours, we assembled inside the ambulance but the paediatrician didn’t turn up. Our competent Egyptian obstetric registrar asked if I could resuscitate; I’d done an obstetric job, had sucked out plenty of meconium through a Cole5 tube (do wear a surgical face mask), and had done all these when an anaesthetic agent, hopefully forgot everything. Flying squad. Dame Hilda’s Flying squad letter.5


References
3 Callender CC, Hutton P. The anaesthetist and the obstetric flying squad. Anaesth 1986;41:207–212.
NEW TO THE COLLEGE

The following appointments/re-appointments were approved (re-appointments marked with an asterisk).

Regional Advisors Anaesthesia

East of England
Dr Emily Simpson in succession to Dr Nicola Barber

Northern
Dr Kathryn Bell in succession to Dr Michael Tremlett

Oxford
Dr Stephen Snyders in succession to Dr Anne Gregg

College Tutors

Northern Ireland
Dr A Jane Turner in succession to Dr Esther Davis

Scotland

South East Scotland
Dr Rachel Harvey (Borders General Hospital) in succession to Dr Sweyn Garrioch

West of Scotland
*Dr Ross Junkh (University Hospital Crosshouse)  
*Dr Kenneth Kerr (University Hospital Ayr)  
*Dr Stephen Wilson (Dumbries & Galloway Royal Infirmary)

Wales
Dr Susmita Gooman (Withybush General Hospital) in succession to Dr Ilona Schmidt

England

East Midlands
Dr Elaine M Hart (Leicester General Hospital) in succession to Dr Adin Kakkar  
*Dr Bridget Cagney (Leicester Royal Infirmary)

West Midlands
Warwickshire
Dr Carol Downs (George Eliot Hospital) in succession to Dr Das Gupta  
Dr Llewellyn Fenton-May (Heartlands Hospitals) in succession to Dr Nicky Osborn

Yorkshire and the Humber
South Yorkshire
*Dr James Stevenson (Scarborough General Hospital)  
*Dr Madhuvanti Achawal (Hull University Teaching Hospitals Trust)

Certificate of Completion of Training

To note recommendations made to the GMC for approval, that CCTs/CESR(CP)s be awarded to those set out below, who have satisfactorily completed the full period of higher specialist training in Anaesthesia, or Anaesthesia with Intensive Care Medicine or Pre-Hospital Emergency Medicine where highlighted.

August 2019

Barts & The London
Louise Frost  
Dassan Ragavan [Dual ICM]  
Amith Yogarajah

Birmingham
Mohammed Ashad [Dual ICM]  
Collette Auger [Pre-Hospital Emergency Medicine]  
James Huggett [Pre-Hospital Emergency Medicine]  
Sarah Milton-White [Dual ICM]  
Harsha Mistry  
Claire Moody  
Philip Pemberton

East Midlands
Juneenath Karattuparambil  
Rishie Sinha  
Lal U Moh Zaheer

Imperial

Kent, Surrey & Sussex
Olubukola Akindele  
Jenny Cheung  
Merle Cohen  
Robert Guy

Mersey
Angela Deeley  
Sarah Fadden [Pre-Hospital Emergency Medicine]  
David Whitmore [Dual ICM]

North Central London
Saba Al Sultan  
Clare Frith-Keyes  
Pavan Gurus  
David Inglis  
Asher Levinsohn  
Anna Poon  
Tom Salih  
Andrew Wood [Pre-Hospital Emergency Medicine]

North West
Archana Awarne  
Carlia Gould  
Lorna Sissons  
Nicholas Truman [Dual ICM]  
Mei Yeah

Northern
David Buckley  
Robert Lyons  
Iain Walker

Oxford
Timothy Davies  
Henry Jefferson  
Anika Sud

Peninsula
Caelen Reed-Poyden

Severn
Samuel Howell

South East
Andrew Al-Rais  
Oliver Keane  
Shital Patel

South East Scotland
Laura Armstrong  
Thomas Bloomfield  
Sadia Ghaffar  
Samantha Wamakulasurya

South Yorkshire
Joel Perrett

Wales
Anthony Byford-Brooks  
Thomas Kitchen

Warwickshire
Sunita Balla

Wessex
Honor Hinxman [Joint ICM]  
Alexander Stewart [Dual ICM]  
Christopher Watts

West Yorkshire
Muhammad Lakkouk  
Craig Montgomery

In 1958, the British Oxygen Company (BOC), made a charitable donation in support of anaesthesia research. The BOC Chair of Anaesthesia Fund was created using this donation and is a subsidiary charity of the Royal College of Anaesthetists. The object of the charity is the endowment of a research fellowship in a department of anaesthesia. On behalf of the Royal College of Anaesthetists, the National Institute of Academic Anaesthesia (NIAA) is inviting applications for this grant.

The College is utilising these funds in support of those working towards a senior fellowship or developing a credible application for a Chair in Anaesthesia (or related specialties) within the next five years. Applications are welcomed from clinicians and from basic scientists with a similar ambition.

Funding of £80,000 per annum is available. This can support the costs of research sessions, projects or infrastructure. The grant is available for four years (reviewed after two years), and annual progress reports must be submitted to the NIAA.

Applicants must demonstrate an existing research record, the support of a senior mentor/supervisor, a credible research proposal and evidence of a supportive research environment.

The application form is available to download from the NIAA website by email to: info@niaa.org.uk by the deadline of 5.00pm on Friday 31 January 2020.

Global Anaesthesia: Towards Health Equity 24 March 2020

We will be running our next Global Anaesthesia themed event in partnership with the World Anaesthesia Society on Tuesday 24 March 2020.

Global Anaesthesia: Towards Health Equity will cover a number of key topics affecting the delivery of equitable anaesthesia healthcare across the world, and will include sessions on climate change, inequality in healthcare access and its effects on migrant population health and corruption and its impact on health equity.

Confirmed speakers include:
- Dr Jannicke Mellin-Olsen
- Professor Farai Madzimbamuto
- Dr Vatshalan Santhriapala
- Professor Sir Any Haines

For more information and to book your place, please go to bit.ly/RCoAGA Con2020

Appointment of Members, Associate Members and Associate Fellows

August 2019

Associate Members
- Dr Weththirimura Darnith Tharanga Silva
- Dr Golam Ferdous Alam
- Dr Ilona Ladd
- Dr Aliezh Hasler
- Dr Amr Mohamed Saliman Hassan Elmosalamy
- Dr Vjeran Leventic
- Dr Benjamin Edward John Perkins
- Dr Victoria Van Der Schyff
- Dr David James Ritchie
- Dr Mehul Mange
- Dr Pei Jian Ong
- Dr Isuru Viraja Bandara Vidana
- Dr Rachichige Edirisinghe
- Dr Piet Krzyzstof Sadowski
- Dr Mavee Elizabeth Henry
- Dr Christine Biela
- Dr Praiwal Shetty
- Dr Ana C Hipólito De Borba Monteiro
- Dr Dale Wesley Thorne
- Dr Grace Elizabeth Illingworth
- Dr Paul Bernard Traynor
- Dr Mark Peter Oakey
- Dr Belal Yahia Mohammed Yasin
- Dr Naomi Rose Cynthia Adey
- Dr Abhishek Kumar Sharma
- Dr Rafu Adele Adeleyo Ojo

Associate Fellow
- Dr Andras Victor Kelesenyi

Associate Members
- Dr Ella Minelle Quintela
- Dr Nitya Libeth George
- Dr Manekar Avinash
- Dr Tharuu Kalhan Skuradapati
- Dr Zakiy Maryam
- Dr Sridhiga Sunil Paddawar
- Dr Eydal Talal Mhamad Abdeljawad
- Mr Mudhira Chathuranganie
- Dhanapala Mawathage
- Dr Caroline Lalramngiaksi
- Dr Nishita Shah
- Dr Mohammed Hassan Mohammed Ahmed Shamaa
- Dr Paswan Kumar Jain
- Dr Basil Okechukwu Ezenkwei
- Dr Nirangala Sanjeewani Abyesatine Wickramasinghe
- Dr Rashid Kerana
- Dr Eleanor Amanda Ganapasinghe
- Dr Mahmoud E M A Nassar
- Dr Anoosheh Shama
- Dr Rajeev Kumar Sharma
- Dr Naqum Mohammad Bassyony Wanas
- Dr Rishabh Sethi
- Dr Ritu Bansal
- Dr Deborah Roxanne Douglas
- Dr Alexander Lee Pereira De Lima
- Dr Aref Kamel Salama Salem
- Dr Sarah Olojhie Beckley
- Dr Priyadarshini Nagaraj
- Dr Darshana Sawant Dhaka
- Dr Gregory Thomas
- Dr Mohamed Khalaf Abye Morsy
- Dr Ahmed Mohamed Ibrahim Ahmed
- Dr Mostafa Kamal Abdellatif Aor
- Dr Motissim Sheraaz
- Dr Priemarou Castino
- Dr Amal Gouda Elsayed Gouda Safan
- Dr Declan Con
- Dr Vikas Kumar
- Dr Robyn Anne Lee
- Dr Mohammed Hassan Eid Abdelmoneim
- Dr Terique Aziz Qureshi
- Dr Zahid Funqan
- Dr Harriet Emily Kent
- Dr Lynda Marcelle Aubeque
- Dr Eleanor Stanger
- Dr Mina Amirhom Khella Amirhom
- Dr Narita Das
- Dr Ahmed A A M Metwally Alkhathab
- Dr Kugan Kultha Xavier Rajan
- Dr Ahmed Mohamed Mohamed Aloughazy
- Dr Kavisha Premasinghe Dissanayake
- Dr Emad Azer Ibrahim Iskander
- Dr Mubeen Salik
- Dr Edward Peter Andered Wilten
- Dr Magdel Kayed Sa’d Albarade
- Dr Robin Mathew Michael
- Dr Nithin Jayan
- Dr George Mathew
- Dr Tara Dili Kachakaduzu Fernando
- Dr Priyanka Ramakrishnan
- Dr Porat Jyoti Dwarah
- Dr Sangeet Tanwar
- Dr Shilpee Kumari
- Dr Swapnil Ganesh Aswar
- Dr Bintang Pramodana
- Dr Ahmed Nahed Aly Elsaad Ayyed
- Dr Ruwaid Khan
- Dr Ahmed Mohamed A A Yousef
- Dr Deepa Sannakki
- Dr Pavithra Ramamurthi
- Dr Eydal Ibrahim Abdulsalam Ali
- Dr Ijavee Kimberley Williams
- Dr Neha Sharma
- Dr Chandradhanthi Koganti

Affiliates
- Ms Emma Molony (Anaesthesia Associate)
- Ms Katie Hubbard (Anaesthesia Associate)

September/October 2019

Associate Fellow
- Dr Andras Victor Kelesenyi

Associate Members
- Dr Ella Minelle Quintela
- Dr Nitya Libeth George
- Dr Manekar Avinash
- Dr Tharuu Kalhan Skuradapati
- Dr Zakiy Maryam
- Dr Sridhiga Sunil Paddawar
- Dr Eydal Talal Mhamad Abdeljawad
- Mr Mudhira Chathuranganie
- Dhanapala Mawathage
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- Dr Nishita Shah
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- Dr Paswan Kumar Jain
- Dr Basil Okechukwu Ezenkwei
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- Dr Edward Peter Andered Wilten
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- Dr George Mathew
- Dr Tara Dili Kachakaduzu Fernando
- Dr Priyanka Ramakrishnan
- Dr Porat Jyoti Dwarah
- Dr Sangeet Tanwar
- Dr Shilpee Kumari
- Dr Swapnil Ganesh Aswar
- Dr Bintang Pramodana
- Dr Ahmed Nahed Aly Elsaad Ayyed
- Dr Ruwaid Khan
- Dr Ahmed Mohamed A A Yousef
- Dr Deepa Sannakki
- Dr Pavithra Ramamurthi
- Dr Eydal Ibrahim Abdulsalam Ali
- Dr Ijavee Kimberley Williams
- Dr Neha Sharma
- Dr Chandradhanthi Koganti

Affiliates
- Ms Emma Molony (Anaesthesia Associate)
- Ms Katie Hubbard (Anaesthesia Associate)
CONSULTATIONS
The following is a list of consultations which the College has responded to in the last two months.

<table>
<thead>
<tr>
<th>Originator</th>
<th>Consultation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Professional Record Standards Body (PRSB)</td>
<td>Core information standard</td>
</tr>
<tr>
<td>Association of Anaesthetists</td>
<td>Suicide amongst anaesthetists</td>
</tr>
<tr>
<td>UK Clinical Pharmacy Association</td>
<td>Syntocinon and syntometrine advisory paper</td>
</tr>
<tr>
<td>Academy of Medical Royal Colleges</td>
<td>High-level principles remote prescribing</td>
</tr>
<tr>
<td>National Institute for Health and Care Excellence</td>
<td>Consultation on a proposed Service Specification for specialist oesophageal and gastric cancer services for Welsh residents</td>
</tr>
<tr>
<td>Public Health England</td>
<td>Adult Critical Care Influenza guidance 2019</td>
</tr>
<tr>
<td>Association of Anaesthetists</td>
<td>Management of glucocorticoids during the perioperative period for patients with adrenal insufficiency</td>
</tr>
</tbody>
</table>

DEATHS
With regret, we record the death of those listed below.
Dr William J Glover, London
Dr Annabel J M Mason, Suffolk
Dr David A Nightingale, Somerset
Dr Joseph C Stoddart, Newcastle
Professor Sir Keith Sykes, Devon
Dr John R Stoneham, Godalming

Please submit obituaries of no more than 500 words to: archives@rcoa.ac.uk
Obituaries will be published on the College website.

APPOINTMENT OF FELLOWS TO CONSULTANT AND SIMILAR POSTS
The College congratulates the following fellows on their consultant appointments:
Dr Mark Children, Blackpool Teaching Hospitals
Dr Robert Hart, Queen Elizabeth University Hospital, Glasgow
Dr Siobhane Holden, Royal Preston Hospital
Dr Carol Kenyon, Liverpool Women’s Hospital and The Royal Liverpool University Hospital (joint post)
Dr Stuart Knowles, Stockport NHS Foundation Trust
Dr Julia Niewiarowski, Oxford University Hospitals
Dr Kieran Oglesby, University Hospitals Bristol NHS Foundation Trust
Dr Rita Saha, East Surrey Hospital
Dr Shiny Sivanandan, Peterborough City Hospital
Dr Andrew Wood, Royal London Hospital

LETTERS TO THE EDITOR
If you would like to submit a letter to the editor please email bulletin@rcoa.ac.uk

Dr David Bogod
Sir,

Problems ventilating? Remember the valve

During a challenging trauma thoracotomy the patient began to desaturate so lung recruitment manoeuvres were employed. The resus bag however would not remain inflated despite increasing flows, applying higher pressure to the APL (adjustable pressure-limiting) valve and oxygen saturations continued to drop. The bag was changed suspecting a hole however this didn’t help and so patient was quickly changed onto a Water’s circuit and recruited while anaesthesia was maintained intravenously. The patient was then transferred back onto the ventilator and remained stable.

The eagle-eyed operating department practitioner discovered the problem; the carbon dioxide sampling line had become caught under the APL valve, so that although the valve appeared to be displaying 20 cm H2O it was actually completely open, causing the ventilated oxygen to escape via the open valve.

Dr Hannah Mulgrew
Clinical Fellow in Anaesthesia, Merseyside

THE ELISA FAMILY
The future of intensive care ventilation.
**Human Factors and Patient Safety in Airway Management**

**14 MAY 2020 – 1 OCTOBER 2020**

at University Hospital, Coventry

SMART is a one-day course for anaesthetists. ODP teams is a unique blend of expert teachings and insights based on well-backed scientific evidence that can help you recognise, prevent and overcome human limitations and failurabilities. It involves interactive team training, simulation, airway-technical skills, error avoidance strategy, Human Factors in crisis management and Practical briefing and briefing skills.

**Course fee:** Consultant Anaesthetist: £160
SAF/Trainee Anaesthetist: £120

One ODP Nurse can accompany free as a team from same hospital. Individual anaesthetists and theatre team members are welcome to apply (ODP Nurse Course fee £75)

**PLACES ARE LIMITED SO PLEASE APPLY EARLY**

For further details please contact Rachel on 024 7696 8722
E-mail: courses@mededcoventry.com or visit www.mededcoventry.com

**CPO MATRIX CODES**

(192, 193, 1992, 1C92, 2A61)

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**COVENTRY PRIMARY FRCA MCQ/SBA COURSE**

20 - 22 January 2020 6 - 8 July 2020

- An intensive three day MCQ/SBA Practice sessions
- Physiology Pharmacology Physics and Clinical Measurement covered on each day
- Over 350 MCQs and 180 SBAs will be discussed and analysed
- A three hour test paper on the final day under strict exam conditions
- Candidates will receive daily feedback on their performance in the practice sessions including the test paper on the final day.
- Turing Point facilitated interactive sessions for SBAs
- Access to Pre Course material and Past MCQs from 6 weeks before the start of the course.
- Access to the presentations on the course till the date of the FRCA Primary examination

**PLACES ARE LIMITED SO PLEASE APPLY EARLY**

Registration fee: £220 includes a copy of BBA – Basic Sciences book, breakfast, lunch and refreshments

For further details please contact Rachel: courses@mededcoventry.com or telephone 024 7696 8722

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**FINAL FRCA MCQ/SAQ COURSE**

27 - 29 January 2020 13 - 15 JULY 2020

- MCQ practice in medicine, surgery, clinical measurement, intensive care medicine, anaesthesia and pain management under strict exam conditions. SBAs practice in clinical anaesthesia, pain and intensive care medicine.
- SAQ practice in intensive care medicine, neuroanaesthesia, chronic pain, cardiac anaesthesia, perianesthetic anaesthesia and trauma.
- Mock exam in SAQ and MCQ/SBA.
- Interactive discussion of Single Best Answer questions using Turing Point technology.
- Pre-course SAQ practice and feedback starts two months prior to the course.

Registration fee: £300
Includes breakfast, lunch and refreshments

For further details please contact Rachel
courses@mededcoventry.com or telephone 024 7696 8722

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**Trainee Conference 2020**

(formerly GAT ASM)

8-10 July 2020, St James’ Park, Newcastle Football Club, Newcastle

**Abstracts are open**

Raise your profile and submit by the deadline Wednesday, 5 February 2020

anesthetists.org/TraineeConference

**Association of Anaesthetists**

**#TC2020**

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**SEAUk**

The Society for Education in Anaesthesia

SEAUk is a UK based society focused on promoting and developing medical education specific to anaesthesia.

We are open to all those involved in anaesthesia education.

We offer a range of educational resources including our long-standing Annual Scientific Meeting, Workshops, Newsletters and Website.

Come and join us for our 2020 ASM

**21st Annual Scientific Meeting**

Monday 23rd of March 2020
Hilton Warwick/Stratford-upon-Avon

Book the ASM via the QR code above, tweet us @SEATWEETUK plus get full details & join our membership at www.seauk.org

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**CAI Annual Congress of Anaesthesiology**

May 2020
Treacy Hall, University College Dublin

This two-day meeting is the highlight of the College’s academic calendar.

The programme covers a broad spectrum of topical issues.

**IT WILL FEATURE:**

- Key note addresses from National and International experts
- Regional Anaesthesia Workshop
- Free papers and E-posters
- Annual Gala Dinner

Further details on www.anesthesia.ie

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**brighton and sussex medical school**

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**CAI 21st Annual Scientific Meeting**

21-22 MAY 2020

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**CAI Annual Congress of Anaesthesiology**

May 2020
Treacy Hall, University College Dublin

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**MSc Anaesthesia and Perioperative Medicine**

**Stand-alone study opportunities**

- The Anaesthesia and Perioperative Medicine course is based on areas of clinical practice and professional skills that are relevant to all anaesthetic trainees. These clinical modules are now readily available for study on a stand-alone basis:
  - Assessment and Optimization
  - High Risk Anaesthesia
  - Emergency Care

Tuition takes place at Haywards Health with easy transport links from London

Email: BAMS Department of Medical Education
dmc@bams.ac.uk

www.sussex-bms.ac.uk/pg-single-modules
FINAL FRCA WRITTEN CRQ E-CLUB

With the Introduction of CRQs into the Final FRCA Written Examination we appreciate that opportunities to Exercise & Practice New Question Formats and Techniques are limited

Therefore;
The MSA is offering Final Trainees membership to our CRQ E-Club

This will involve;
Drafting Questions/Answer Guidance from Hot Topic Articles
Anonymously Completing CRQ Questions under Timed Conditions
Anonymously Marking CRQ Answers for Fellow Members

Benefits Include;
Timed & Disciplined Practice
Acquisition of useful Answer Guidance from Other Members
Valuable Motivation towards Sustained Revision

Requirements;
Commitment & Discipline
Competencies in I.T. Features & Formatting

Candidates are urged to join
before April 2020 for the September 2020 Examination to gain Maximum Benefit

Please register your interest by emailing: e-club@msa.org.uk

Courses for the Royal College of Anaesthetists Examinations

<table>
<thead>
<tr>
<th>Courses</th>
<th>Dates 2019/20</th>
<th>Capacity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Primary SBA/MCQ</td>
<td>31 January – 6 February</td>
<td>July 2020</td>
</tr>
<tr>
<td>Primary OSCE Weekend</td>
<td>10 – 12 January</td>
<td>17 – 19 April</td>
</tr>
<tr>
<td>Primary Viva Weekend</td>
<td>3 – 5 January</td>
<td>24 – 26 April</td>
</tr>
<tr>
<td>Primary OSCE/Orals</td>
<td>17 – 24 January</td>
<td>8 – 15 May</td>
</tr>
<tr>
<td>Final Written ‘Booker’</td>
<td>9 – 13 February</td>
<td>August 2020</td>
</tr>
<tr>
<td>Final SBA/MCQ</td>
<td>14 – 20 February</td>
<td>August 2020</td>
</tr>
<tr>
<td>Final Viva Revision</td>
<td>1 – 6 May</td>
<td>October/November 2020</td>
</tr>
<tr>
<td>Final Viva Weekend</td>
<td>12 – 14 June</td>
<td>November 2020</td>
</tr>
</tbody>
</table>

Please Note;
Trainees planning on attending MSA Courses must appreciate before they attend, that the MSA Courses are designed for Exam Preparation only, and include;
- Exposure to Exam Style Questions
- Opportunities to Practice
- Learn & Fine Tune Exam Techniques
The advice to Trainees is that they should only attend MSA Courses when they consider themselves adequately Prepared for the Imminent Examinations.

To see Details of all of our Courses please visit: www.msa.org.uk
‘Like’ Mersey School of Anaesthesia on Facebook for News and Updates

Dingle 2020
22nd Current Controversies in Anaesthesia & Peri-Operative Medicine with the South of Ireland Association of Anaesthetists
More information: www.ebpom.org/dingle

EBPOM 2020
London Peri-Operative Medicine Congress
Register at: www.ebpom.org

EBPOM-USA
Chicago Masters Course
A Perioperative Care Practicum
Register at: www.ebpom.org

October 5th - 9th, 2020
Dingle 2020
22nd Current Controversies in Anaesthesia & Peri-Operative Medicine with the South of Ireland Association of Anaesthetists
More information: www.ebpom.org/dingle

Dingle Congress
Dingle Keelig Hotel, Ireland

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# RCoA Events

**January 2020**

- **Tracheostomy Masterclass**
  - 10 January 2020
  - RCoA, London

- **Primary FRCA Revision Course**
  - 14–17 January 2020
  - RCoA, London

- **GASagain (Giving Anaesthesia Safely Again)**
  - 15 January 2020
  - Bradford Royal Infirmary

- **Final FRCA Revision Course**
  - 20–24 January 2020
  - RCoA, London

- **Anaesthetists as Educators: Advanced Educational Supervision**
  - 28 January 2020
  - The Studa, Leeds

- **Anaesthetic Updates**
  - 31 January 2020
  - Birmingham

**February 2020**

- **FPM Study days: Acute/in-hospital Pain Management – Hot Topics and Updates**
  - 3–4 February 2020
  - RCoA, London

- **Airway Workshop**
  - 4 February 2020
  - RCoA, London

**March 2020**

- **Introduction to Leadership and Management: The Essentials**
  - 3–4 March 2020
  - Mercure Sheffield, St Paul’s Hotel

- **Airway Leads**
  - 5 March 2020
  - RCoA, London

- **Ethics and Law**
  - 11 March 2020
  - RCoA, London

- **Ultrasound Workshop**
  - 13 March 2020
  - RCoA, London

- **Anaesthetic Updates**
  - 17–18 March 2020
  - RCoA, London

**April 2020**

- **Anaesthetists as Educators: Teaching and Training in the Workplace**
  - 10–11 March 2020
  - RCoA, London

- **Patient Safety in Perioperative Practice**
  - 13 March 2020
  - RCoA, London

- **Global Anaesthesia**
  - 24 March 2020
  - RCoA, London

**May 2020**

- **Leadership and Management: Personal Effectiveness**
  - 19 March 2020
  - RCoA, London

- **Developing World Anaesthesia**
  - 23 March 2020
  - RCoA, London

- **Anaesthetic Updates**
  - 25–27 March 2020
  - RCoA, London

**June 2020**

- **Anaesthetists as Educators: Teaching and Training in the Workplace**
  - 3–4 March 2020
  - Mercure Sheffield, St Paul’s Hotel

- **Airway Leads**
  - 5 March 2020
  - RCoA, London

- **Ethics and Law**
  - 11 March 2020
  - RCoA, London

- **Cardiac Symposium**
  - 23–24 April 2020
  - RCoA, London

- **Anaesthetic Updates**
  - 17–18 March 2020
  - RCoA, London

- **Leadership and Management: Personal Effectiveness**
  - 19 March 2020
  - RCoA, London

- **Developing World Anaesthesia**
  - 23 March 2020
  - RCoA, London

- **Global Anaesthesia**
  - 24 March 2020
  - RCoA, London

- **Anaesthetic Updates**
  - 17–18 March 2020
  - RCoA, London

- **Leadership and Management: Personal Effectiveness**
  - 19 March 2020
  - RCoA, London

- **Developing World Anaesthesia**
  - 23 March 2020
  - RCoA, London

- **Global Anaesthesia**
  - 24 March 2020
  - RCoA, London

- **Anaesthetic Updates**
  - 25–27 March 2020
  - RCoA, London

**July 2020**

- **Final FRCA Revision Course**
  - 6–10 July 2020
  - RCoA, London

- **Primary FRCA Revision Course**
  - 30 June to 3 July 2020
  - RCoA, London

- **Anaesthetic Updates**
  - 9 June 2020
  - Bristol

- **Anaesthetic Updates**
  - 17–18 March 2020
  - RCoA, London

- **Leadership and Management: Personal Effectiveness**
  - 19 March 2020
  - RCoA, London

- **Developing World Anaesthesia**
  - 23 March 2020
  - RCoA, London

- **Global Anaesthesia**
  - 24 March 2020
  - RCoA, London

- **Anaesthetic Updates**
  - 17–18 March 2020
  - RCoA, London

- **Leadership and Management: Personal Effectiveness**
  - 19 March 2020
  - RCoA, London

- **Developing World Anaesthesia**
  - 23 March 2020
  - RCoA, London

- **Global Anaesthesia**
  - 24 March 2020
  - RCoA, London

- **Anaesthetic Updates**
  - 25–27 March 2020
  - RCoA, London

- **Leadership and Management: Personal Effectiveness**
  - 19 March 2020
  - RCoA, London

- **Developing World Anaesthesia**
  - 23 March 2020
  - RCoA, London

- **Global Anaesthesia**
  - 24 March 2020
  - RCoA, London

- **Anaesthetic Updates**
  - 17–18 March 2020
  - RCoA, London

- **Leadership and Management: Personal Effectiveness**
  - 19 March 2020
  - RCoA, London

- **Developing World Anaesthesia**
  - 23 March 2020
  - RCoA, London

- **Global Anaesthesia**
  - 24 March 2020
  - RCoA, London

- **Anaesthetic Updates**
  - 25–27 March 2020
  - RCoA, London
31 January 2020
Nottingham

Topics include
- Awake airway management.
- Anaesthesia for pheochromocytoma.
- Anaesthesia and anaphylaxis.

25–27 February 2020
London
 Topics include
- Regional anaesthesia.
- Hot topics in chronic pain.
- Obstetric anaesthesia.

17–18 March 2020
London

Topics include
- Paediatric anaesthesia.
- Difficult airway.
- Burnout and resilience in anaesthesia and intensive care.

Leadership and Management Courses
An Introduction: The Essentials
3–4 March 2020
Sheffield
5–6 May 2020
London

Personal effectiveness
19 March 2020
London

Cardiac Disease and Anaesthesia Symposium
23–24 April 2020
RCO A, London

Patient Safety in Perioperative Practice
13 February 2020
RCO A, London

www.rcoa.ac.uk/events

Discounts may be available for RCoA-registered Senior Fellows and Members, Anaesthetists in Training, Foundation Year Doctors and Medical Students. See our website for details.

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Assessing the impact of pensions tax on workforce and service delivery in a large department

Page 12

‘Winter has come’

‘Winter has come’
Assessing the impact of pensions tax on workforce and service delivery in a large department

Page 12